

U.S. DEPARTMENT OF COMMERCE

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NATIONAL OCEANIC AND
ATMOSPHERIC ADMINISTRATION (NOAA)
HYDROGRAPHIC SERVICES REVIEW PANEL

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PUBLIC MEETING

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FRIDAY, APRIL 10, 2015

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The Hydrographic Services Review Panel met in the Long Beach Hilton International Conference Room, 701 West Ocean Boulevard, Long Beach, California, at 8:30 a.m., Scott Perkins, Chair, presiding.

MEMBERS PRESENT

SCOTT R. PERKINS, HSRP Chair

WILLIAM HANSON, Vice Chair

ANDY ARMSTRONG*

LARRY ATKINSON

RADM KENNETH BARBOR

JULIANA BLACKWELL*

DR. LAWSON W. BRIGHAM

RADM EVELYN FIELDS

ED J. KELLY

DR. FRANK KUDRNA

DR. GARY JEFFRESS

CAROL LOCKHART

DR. DAVID MAUNE

JOYCE E. MILLER

CPTN. SALVATORE RASSELLO

SUSAN SHINGLEDECKER

PETER STONE (for Richard Edwing)*

* Non-voting members

ALSO PRESENT

REAR ADMIRAL GERD F. GLANG, HSRP Designated
Federal Official
MICHAEL ASLAKSEN, Chief, Remote Sensing
Division, National Geodetic Survey, NOAA
CAPTAIN (sel) RICK BRENNAN, Chief, Coast
Survey Development Laboratory, NOAA
ASHLEY CHAPPELL, IOCM Coordinator, Office of
Coast Survey, NOAA
JEFF FERGUSON, California Navigation
Manager, Office of Coast Survey, NOAA
TIFFANY HOUSE, Project Analyst, Remote Sensing
Division, National Geodetic Survey, NOAA
AUDRA LUSCHER-AISSAOUI, Resilience Program
Manager, Center for Operational
Oceanographic Products and Services
LYNNE MERSFELDER-LEWIS, HSRP Coordinator
RUSS PROCTOR, Chief, Navigation Services
Division, Office of Coast Survey, NOAA
BIANCA TERRY, Office of Assistant
Administrator, National Ocean Service,
NOAA

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and NOAA Meeting Report. 173

Public Meeting Adjourns

P-R-O-C-E-E-D-I-N-G-S

(8:35 a.m.)

CHAIR PERKINS: Good morning.

Alright, we're reconvening the 29th meeting of the Hydrographic Services Review Panel here in Long Beach, California. So, beginning day three of a three-day engagement.

Yesterday we heard some very interesting presentations, specifically the presentation on the precision navigation project here at the Port of LA/Long Beach, the Southern California Region Stakeholders Panel. Very interesting information on both the environmental management and the spill prevention programs here in this geographic area.

We received a briefing on the emerging Arctic priorities from our working group, with the clear takeaway of the complete lack of infrastructure that's presently available in the Arctic region.

We received a very nice briefing on the National Coastal Mapping Strategy, an

1 excellent primer on coastal intelligence and
2 coastal resilience, the differences and the
3 relationships between those two objectives.

4 And we got a real nice first look at
5 the shallow water bathy-topo data that has been
6 collected with the Sandy Supplemental Funding.
7 So, some extremely high-fidelity bathymetry in
8 the shallow water, back bay areas. So that was a
9 really, really nice visualization of the data.

10 And then we concluded yesterday with
11 work in breakout sessions on coastal intelligence
12 and coastal resilience. So, a very full day for
13 the Panel yesterday.

14 So, the task in front of us now is to
15 continue our work following up on the breakout
16 sessions.

17 RADM GLANG: Good morning, I'm Gerd
18 Glang, Designated Federal Official for this FACA.
19 We'll continue with the breakout sessions that
20 were started yesterday afternoon.

21 Lynne, is the Coastal Intelligence
22 Panel meeting in this room again? Yes, okay.

1 So, Coastal Resilience will be back upstairs in
2 Mediterranean II.

3 Alright, so the idea is that, after
4 yesterday's brainstorming session, that this
5 morning each of the breakout sessions can
6 continue for 45 minutes and develop a bit of a
7 work plan.

8 I think after yesterday's discussions
9 we realized that these questions are not easily
10 answered and that the Panel members may want --
11 for those questions that they want to respond on
12 and provide their views on, that there will be a
13 need to continue the conversation and produce
14 some kind of a report out to the Administrator on
15 that.

16 So, I think the 45 minutes this
17 morning will be best spent coming up with a work
18 plan. Certainly, conversations can continue in
19 any way you'd like. But the goal is to get the
20 Panel organized around how they want to proceed
21 on responding to these questions.

22 So, after that, around 9:30, we'll

1 reconvene and hear from each of the working
2 groups on how they'd like to proceed. And that
3 should move along pretty quickly to our 10:30
4 session when we can continue that conversation.

5 So, any questions on how we want to
6 proceed this morning?

7 (No response.)

8 RADM GLANG: Okay, seeing none, we'll
9 go ahead and adjourn to our working sessions,
10 breakout panel sessions.

11 (Whereupon, the above-entitled matter
12 went off the record at 8:39 a.m. and resumed at
13 9:43 a.m.)

14 CHAIR PERKINS: So, this is where we
15 have that discussion about resilience sitting on
16 the shoulders of intelligence. And who goes
17 first?

18 (Laughter.)

19 MEMBER MILLER: Are we ready to go?
20 All right. I apologize to the other working
21 group. We just went through this.

22 This is a summary of our work

1 yesterday and we refined it to some extent today.
2 The way I structured it was trying to look at
3 some of the questions in the structure of the NOS
4 Roadmap.

5 Number one is just sort of a general
6 statement. It kind of goes to Russell's first
7 question about intelligence and resiliency.

8 Okay. A is just a statement of what
9 the Roadmap is. This group had some concern that
10 Navigation Services' routine activities, their
11 core activities, to fulfill those, that's not
12 emphasized in this particular roadmap. And we
13 know that. And does it take away from core
14 activities? I would say the answer to that is
15 maybe. Should the NOS Roadmap better reflect
16 core activities? Probably.

17 And then this is really the only --
18 there's three different elements. This is the
19 one we discussed in -- what are they called --
20 strategies, I guess.

21 We discussed the precision navigation
22 strategy. So, the priority is meet the need for

1 expanded commerce in busy ports through enhanced
2 and integrated decision support tools. And under
3 that, maximize access to highly-trafficked and
4 increasingly space-constrained ports.

5 And our answer to that was the three
6 actions. The first one was demonstration in LA-
7 Long Beach. The second one was integration of
8 NOAA data. And the third one was development of
9 an integrated product.

10 And our answer was, we think, yes, but
11 there are another one to two years of development
12 and system validation expected.

13 And the second one, evaluation of the
14 product and consider repeating the process in
15 other ports. This says positioning themselves
16 for post-Panamax expansion, but I think it should
17 be any port in the United States is a candidate.

18 And Admiral Glang posed the question
19 how we should the next locations for Precision
20 Navigation. Actually, that was number six on
21 Russell Callender's list.

22 So, in our discussions we had a lot of

1 -- we had a long list of items to recommend. And
2 then Ed pointed out that there's something called
3 PAWSA developed by U.S. Coast Guard. And that's
4 the webpage. And then down below it lists some
5 of the factors. It's mostly a risk model, but it
6 pretty much encompassed most, but not all, of
7 what we were proposing.

8 And then we added some that were --
9 okay, evaluate the -- there's another model, the
10 U.S. Army Corps' cost-benefit analysis, and other
11 factors that are not in the PAWSA or potentially
12 the U.S. Army Corps model. Who is willing or
13 ready to partner? Who needs it most? Places
14 most at risk? Is there port expansion planned?
15 That speaks kind of to the post-Panamax. Where
16 is it easiest to install? Timing? And what does
17 the existing infrastructure look like at a port
18 that might help to make it a good candidate?

19 And so this is not for just the next
20 port, it's for the next 20 ports, according to
21 Russell's. But it could be for any port that
22 might need it.

1 And then we had a pretty robust
2 discussion about how to market that product.
3 Need to develop new marketing models for
4 Precision Navigation.

5 And this is, particularly for those
6 Panel members who are new, we have, time and time
7 again, almost every HSRP meeting we have
8 recommended that the PORTS be federally funded
9 and we have got a resounding, "forget it." Every
10 time.

11 And so this Precision Navigation is
12 not just PORTS 2.0, it's a different product.
13 But we think that trying to market it in the same
14 method that PORTS was marketed, which was NOAA
15 paid for the original sensors and somebody else
16 was expected to maintain it, just doesn't work.

17 Now, whether that's a completely
18 commercial model, or whether a public-private
19 partnership, or whatever, it's just a
20 recommendation.

21 And, you know, of concern was if a
22 commercial entity opts to buy the sensors and the

1 program can/should/must data be made public? And
2 does that commercial entity have the right to
3 sell the data on a 900 line or whatever?

4 The other two priorities we really
5 didn't get to. So, basically, we answered one of
6 the six -- well, I don't if know we answered, but
7 we provided input to one of the six questions on
8 the priority C3, which is forecasts.

9 We did have some topic of discussion
10 -- how does NOS deal with accepting and -- go
11 down, Tiffany -- and validating external models
12 and provide outreach to local communities. So
13 that's sort of a parking lot topic. We didn't
14 have time to really get into it.

15 So, that's the report-out. If anybody
16 has additions or would like to make comments,
17 please.

18 CHAIR PERKINS: I just took a quick
19 look at the PAWSA risk-based matrix. Is the
20 intent -- you know, there's the follow-on chart
21 where they actually put numbers to it. So, is
22 the intent of the working group, do you think

1 you'll numerically try to rate in similar
2 fashion?

3 MEMBER FIELDS: No, that was an
4 example. And it was put in there as something to
5 say this could be a way to evaluate, or to start
6 at evaluating, the risk or whatever to get to
7 some of the other issues. A cost-benefit
8 analysis could be part of that input from the
9 U.S. Army Corps of Engineers. So it was to look
10 at ways of managing and prioritizing.

11 MEMBER KELLY: It incorporates a
12 really professional examination that's been done
13 by Coast Guard, widely reviewed, widely known,
14 highly credited. And it covers most of the
15 issues we think should be done. And just as an
16 evaluation tool it would be a good thing.

17 Every major port has one of these
18 every few years. We had one in New York about
19 two years ago. We heard that LA-Long Beach is
20 going to have one this summer.

21 So, to review the findings of Coast
22 Guard might, you know, they've already done a lot

1 of the heavy lifting. So, to review these and to
2 take these considerations into, you know --

3 CHAIR PERKINS: Okay, so a data point
4 in --

5 MEMBER KELLY: Yeah, it's a good data
6 point as part of the evaluation process.

7 CHAIR PERKINS: Okay, great. Thank
8 you. It makes sense to build on other people's
9 hard work.

10 So, resilience. Michael is going to
11 do our presentation.

12 MR. ASLAKSEN: Wow, you guys had it
13 easy. So, this is tough, but -- and as we go to
14 the outcomes I'll try to remember things. But as
15 far as the work went, first and foremost we've
16 really got to define what are those core products
17 that the Nav Services provide that enable or are
18 critical tool resiliency.

19 And I think all of us have in our
20 minds items that we can identify, but I think
21 collectively we need to do that and prioritize
22 them.

1 And this also includes looking at data
2 streams and long-term data streams. Audra made
3 the example of the PORTS systems and decades of
4 data there. Can that be an example of a data
5 stream that could help support resiliency? You
6 know, building a climatology of a certain area
7 that then can lead to decisions.

8 I referenced one of the access -- we
9 talked about access to the data in a way that a
10 coastal manager, or mayor, or a hotel owner can
11 access the data and see it in a visualization
12 way.

13 We all have great deliveries of
14 systems. They're very technical. But we need to
15 look at how we deliver the data in a way this is
16 really a priority to support resiliency.

17 And we reference on the back of the
18 Coast Survey Strategic Plan that it was maybe an
19 opportunity to create a one-stop dissemination
20 portal for integrated digital NOAA navigation
21 data. Maybe taking that one more step to enable
22 resiliency users and target those folks to do

1 that.

2 NOS Roadmap. After doing one and
3 looking at, number one, identifying gaps. What
4 was another discussion item? And then once we do
5 that, prioritize the two between the data streams
6 and then the gaps and pushing those forward was
7 number four.

8 Next page. Really, we really need to
9 demonstrate this. And the opportunity is this
10 Hampton Roads Pilot Project that's ongoing that
11 admittedly -- and Dr. Atkinson's here to keep us
12 honest.

13 And we've had this discussion that we don't have
14 a single belly button on that from the Nav
15 Services perspective. We have different people
16 working on different aspects.

17 But this is the real opportunity for
18 us to look at the previous bullets and say how
19 can we demonstrate what can be done in a high
20 profile case supported by the White House,
21 supported by many other efforts and agencies, by
22 collectively the Panel recommending that this

1 demonstration be a focus area for the Nav
2 Services to deliver and provide capabilities to
3 support resiliency.

4 We had a lot of discussion of
5 identifying the stakeholders in ongoing efforts.
6 There was a lot of discussion of are we doing and
7 taking advantage of current activities, both
8 within NOAA and outside of NOAA, of education?

9 There's great examples of folks like
10 OCM taking the base layer data that we all
11 provide at Nav Services and doing the sea level
12 rise viewer. I mean, that, in its basic level,
13 they're engaging those communities that we're
14 trying to talk to very effectively. So, we need
15 to really identify those folks and see how we can
16 work with them directly and not recreate efforts
17 that are ongoing.

18 Yeah, kind of going back to number
19 one, how do we connect what we do in the priority
20 data streams to the current funding efforts? The
21 grants, you know. That's the folks, that's what
22 we're talking about. These are the only

1 opportunities out-years that they're going. How
2 do we connect Nav Services to those grant efforts
3 in coastal resiliency? Are there ways or avenues
4 that we work with OCM or whoever is going to be
5 the oversight of these grants to include
6 guidelines and specifications that we provide,
7 and/or referencing the capabilities within the
8 Nav Services in order to meet the outcome of that
9 grant?

10 And then we had discussions on coastal
11 resiliency rating criteria. Does NOAA have that?
12 What is it? Audra has some more background on
13 that than I do, but there was a lot of
14 discussion. And Frank felt important from his
15 experiences that, if there's incentive out there
16 for communities to do certain things certain
17 ways, that may be an avenue for a recommendation
18 to the Panel in the Nav Services.

19 So, Audra, do you have anything to
20 add? Or anybody else that was on the group?

21 MEMBER SHINGLEDECKER: I would just
22 add, looking at what the other group came out

1 with, I think that we shared some of the concern.
2 Looking at the NOS Roadmap and saying we want to
3 take a closer look at this because I'm afraid
4 there's some things that aren't covered here and
5 that we might want to express comments on that.

6 MR. ASLAKSEN: Yes, ma'am.

7 MEMBER BLACKWELL: Can you just do a
8 brief summary of the Hampton Roads Pilot Project?
9 I know some of us know about it, but the coastal
10 intelligence group didn't really have that
11 information.

12 MR. ASLAKSEN: I would really love to
13 allow Dr. Atkinson to do that. Because he is --
14 I mean, I know my part of it, but --

15 (Pause.)

16 MEMBER ATKINSON: Sometime I can give
17 you a longer presentation, but this all started
18 because we have increased flooding in Hampton
19 Roads. DoD is a huge part of it.

20 The solution is going to be done by
21 money coming from the Feds. So all the federal
22 agencies have to work together. And we know

1 that's not easy.

2 So, it started out, how do you get
3 them all together in the room? And there's been
4 a lot of background going on since 2010. So, it
5 started out as a way to get everybody in the
6 room. And in our case, ODU decided to provide
7 the glue, the coffee, the lunches, the space. We
8 ended up hiring Ray Toll full-time and a second
9 person full-time, an environmental lawyer. So,
10 they're working full-time on this.

11 And what it's evolved to, from an
12 initial effort just to get data together, because
13 there's a lot of new instruments being put in, it
14 quickly evolved to people like Senator Kaine
15 coming down and getting all the elected officials
16 in the room and 500 people showing up. So there
17 was a lot of top-down going on and a lot of
18 bottom-up.

19 But the top-down, what it's evolved to
20 now is this pilot project, which I think is going
21 to have a new name with "resilience" in it.

22 And it's got phrases like -- well, you

1 can see the vision. We've got about a year left
2 to come up with a plan on how to integrate all of
3 the jurisdictions, the federal government, the
4 state government all into one working unit. Ray
5 Toll does that. I stay with the science.

6 Scan down a little bit. There's all
7 kinds of working groups being developed, like the
8 Science Advisory Committee. I chair it with Carl
9 Hershner of VIMS. And we've got points of
10 contacts at every -- Mike, I think you're our
11 official point of contact. There's several
12 people at NOAA on the mailing list. NASA, EPA, a
13 lot of universities, companies, about 30 people.

14 And kind of the good thing that
15 happened, you know, Senator Kaine's letter went
16 out to all the agencies and there was all this
17 stuff filtering down. And NASA said, ah, we'll
18 fly their G3 SAR and start to do some science
19 measurements. So that's hopefully going to be
20 funded. And NOAA said, what are we going to do?
21 So they're stepping in with help with the pilot
22 project.

1 There's others, like the private
2 infrastructure group has got Verizon, Dominion, a
3 bunch of companies I didn't know controlled so
4 much infrastructure.

5 I mean, the really enlightening thing
6 is the critical infrastructure is mostly owned by
7 private companies. So how do we get them to
8 start to divulge what their best practices are,
9 for example?

10 There's a municipal planning group.
11 Anyway, there's all those groups. They're all
12 populated. Ann Phillips, a retired admiral some
13 of you may know, she's head of the infrastructure
14 one. There's a senior advisory committee. It's
15 mayors, former mayors, elected officials.

16 And then go up. It started out pretty
17 Navy-heavy, but now it's got all these -- there
18 are actually all people defined for all these
19 groups. Just keep scanning down.

20 Oh, and then the National Security
21 Council got involved and Judge Alice Hill. We
22 had one meeting. Well, it was a Marine

1 Technology Society meeting. And who's head of
2 EPA? Anyway, her scheduler called and said she
3 would be giving the final remarks at our meeting.
4 You know, that was nice.

5 Just keep going. Anyway, there's just
6 a pile of people. So, I don't know what else you
7 need to know. Back to data. One thing we need
8 to do is integrate all the data that's becoming
9 available. All the cities are putting in their
10 own water-level gauges. Norfolk has already got
11 six in. They've had those in for a decade.

12 Virginia Beach is putting in 20-some. On and on.

13 So, what we would like to see is to
14 help them get good data and also get it realtime.
15 They don't really plan on realtime. So, that's
16 really important because subsidence is a huge
17 issue and it's very localized. It's on a scale
18 of kilometers. So we've really got to nail down
19 subsidence. And then there's other things about
20 sea level rise and the Gulf Stream.

21 So we need to be able to integrate all
22 that data together so the decision-makers, the

1 stakeholders can get at it.

2 And obviously we've got people like
3 Mark Bushnell involved and the people at CO-OPS.
4 So that's going to be a challenge: how do we do
5 that? And we don't want to reinvent anything.
6 I'll say it off record later -- other stuff.

7 Any questions? And I can do more
8 later at another meeting.

9 CHAIR PERKINS: Is there
10 standardization in the gauges, then? If they're
11 being put in at the local level.

12 MEMBER ATKINSON: I don't know. I'm
13 sure -- okay. Kind of.

14 MS. LUSCHER-AISSAOUI: Hi, this is
15 Audra Luscher, CO-OPS. They're being put in for
16 very specific activities that that community
17 wants. However, it's not necessarily
18 contributing to the reference frame like an NWLON
19 would.

20 But what we'd like to do is, how do
21 you tie these subordinate stations to an NWLON so
22 that they could derive the data and then

1 calculate mean sea level? Or how could they
2 integrate this into a decision-making product
3 that's tied to landmarks, socially relevant
4 areas, that then they can tell a story about when
5 that flooding is going to happen on land?

6 So I think there's a number of ways
7 that we're really interested in looking at
8 expanding our how reference frame for water level
9 integrates with these community-driven
10 activities, and how we can be better supportive
11 and integrate these activities.

12 So, there are four decisions required.

13 MEMBER ATKINSON: And now you're on
14 our committee too.

15 (Laughter.)

16 MEMBER ATKINSON: And so how is NOAA
17 going to do this in Hampton Roads, in
18 Philadelphia, in New York, in Boston and the Gulf
19 Coast areas? You know, I think that's your
20 challenge. And this may be a model, or at least
21 one model on how to do it.

22 MS. LUSCHER-AISSAOUI: But when you

1 mentioned standardization, I think it's, you
2 know, don't just do the pilot, but how do we take
3 this and provide protocols that another community
4 could pick this up and you could start
5 implementing it?

6 And I think that's really important,
7 what you just mentioned, is you can't just do
8 this stuff and then it just lives in Norfolk.
9 How do we make this something that people are
10 accessing regularly and expanding to other case
11 scenarios.

12 MEMBER KUDRNA: We had a lengthy
13 discussion on this. And we supported this as a
14 prototype that might demonstrate to other
15 regions, as you suggested. But the real test is
16 behavioral changes by planning commissions,
17 municipalities. And that's really the
18 accomplishment. Because many of the other major
19 events that occurred, there were predictive tools
20 that talked about what could happen. But no one
21 believed it or did anything about it. So, that's
22 a major issue.

1 But we think, you know, clearly you've
2 got the right players and municipalities and
3 government involved. And the key is, in addition
4 to providing this information, getting them to do
5 something. When there's a zoning application in
6 an area that's --

7 MEMBER ATKINSON: Well, and when one
8 city decides to build a big structure that's
9 going to affect another city.

10 MEMBER KUDRNA: Absolutely.

11 MEMBER ATKINSON: You know, so, the
12 Hampton Roads Planning District Commission covers
13 all this area. And now the mayors have formed a
14 committee. But it's going to be really hard,
15 because land use, there's a committee that's got
16 land use, and that's where the big issue is.
17 That's what it's all about.

18 MEMBER MAUNE: I have a question for
19 you. Dave Maune over here. Is this primarily
20 based on subsidence and sea level rise? Or are
21 you also considering worst-case scenarios such as
22 if you got hit by a Hurricane Sandy kind of

1 thing?

2 MEMBER ATKINSON: Oh yeah, yeah.

3 Yeah, it's --

4 MEMBER MAUNE: All of the above?

5 MEMBER ATKINSON: Personally, the
6 phrase "sea level rise" got in there and it's
7 hard to get it out. But, yeah, I mean we all
8 know what, you know -- right now we're putting up
9 with increased -- it's called nuisance flooding
10 now, which is a pretty good phrase.

11 MEMBER MAUNE: Several years ago,
12 before Hurricane Katrina hit, the year before,
13 FEMA developed a Hurricane Pam scenario which
14 predicted what would happen to New Orleans if it
15 got hit by a Level 4 hurricane.

16 And all those things happened one year
17 later. And I was just wondering if --

18 MEMBER ATKINSON: No, we've done the
19 scenario if Sandy turned left a little earlier.
20 We've run that.

21 MEMBER MAUNE: Okay.

22 MEMBER ATKINSON: Yeah, everybody is

1 aware that's not a pretty scene. So, it's really
2 two things going on. One is how to deal with the
3 increased nuisance flooding, which is really
4 costing a lot of money now. And then how do you
5 deal with the big one?

6 And then DoD behind all this is
7 running, has done a huge study that you may want
8 to see sometime on the Norfolk base. And now
9 it's expanding to all Navy facilities.

10 MS. LUSCHER-AISSAOUI: That was run by
11 the U.S. Army Corps of Engineers.

12 MEMBER ATKINSON: Yeah. We've got a
13 library of all his stuff you can connect. Or you
14 know where it is. Yeah.

15 MEMBER KUDRNA: David, during our
16 session, elaborated on what FEMA is doing with
17 incentives where communities that do positive
18 efforts can reduce the individual flood insurance
19 premiums 5 to 45 percent.

20 MEMBER ATKINSON: CRS, yeah.

21 MEMBER KUDRNA: One of the things we
22 discussed is the potential for NOAA to

1 incentivize -- they provide huge amounts of
2 grants out to folks. And there might be a
3 mechanism to increase participation and interest.

4 MEMBER ATKINSON: Well, having, you
5 know, if you had a good database that might go
6 into the CRS, yeah. That would be really
7 important.

8 MEMBER JEFFRESS: Gary Jeffress.
9 Larry, one of the things we did after Hurricane
10 Ike, which hit Houston-Galveston in 2008. It was
11 in September. And by the first week in October
12 we tried to arrange a little workshop for local
13 government officials to make them aware of the
14 data that the Texas Coastal Ocean Observation
15 Network, which is an extension of NOAA's NWLON,
16 that data is available as a resilience tool, for
17 example, and preparedness tool.

18 And we were very close to the mayor of
19 Corpus Christi at the time. So we arranged for
20 him, the mayor, to send out invitations to all of
21 the coastal counties and coastal cities to send
22 their elected officials to this workshop. Only

1 three showed up.

2 MEMBER ATKINSON: Oh, well, we're
3 doing better.

4 MEMBER JEFFRESS: And what I got out
5 of that was that local officials do not like to
6 deal with potentially bad news.

7 MEMBER ATKINSON: Right. Ours are
8 getting better, but I didn't mention, we have --
9 every three or four months we have what we call
10 an adaptation forum. Some of you may have been
11 to them.

12 But anyway, like the next one is, you
13 know -- there's now plans for huge structures,
14 \$600 million things are going to get built.
15 So, in the last of the month we're having a forum
16 on what do these things look like, pros and cons.
17 We're going to bring in people from the Corps,
18 from NOAA, from Skanska, Moffatt & Nichol, some
19 other large construction companies, and people
20 that know green versus grey structures.

21 All the cities are running their own
22 ADCIRC models. But they had questions. So we

1 brought in Rick Luetlich and Brian Blanton and
2 people from Dewberry that actually run ADCIRC.
3 Okay, you have technical questions. We had 100
4 people show up at all these. It's all the city
5 engineers, storm water managers. The pilots for
6 the elected officials show up when Senator Kaine
7 appears. It's pretty impressive. So, there's a
8 lot more to talk about.

9 CHAIR PERKINS: Great, thank you for
10 those two reports. We've got a short break in
11 front of us. But, you know, we don't want to
12 lose sight of, you know, how will the Panel
13 continue to work on these questions on coastal
14 resilience and coastal intelligence?

15 Which leads us to, on the agenda, it
16 says after the break we reconvene, discuss the
17 work plans and assignments to working groups.
18 But as you're aware, we need to work through what
19 the working groups are going to be.

20 So, when we come back from break we'll
21 address the previous working groups, proposed
22 working groups, and try to get some clarity to

1 that so that we can make these assignments on
2 coastal intelligence and coastal resilience going
3 forward.

4 So, 15-minute break. Then we
5 reconvene.

6 (Whereupon, the above-entitled matter
7 went off the record at 10:16 a.m. and resumed at
8 10:42 a.m.)

9 CHAIR PERKINS: I'd like to ask for
10 the Panel's input on one thing before we start on
11 this working group discussion.

12 The inability to properly manage the
13 time schedule on the opening day resulted in us
14 extremely abbreviating and truncating the
15 presentations from the tri-service directors.

16 So, to try and correct for that, what
17 I would like to ask the Panel to consider is
18 whether we do an administrative committee of the
19 whole-type engagement and receive those briefings
20 in their entirety via webinar.

21 The other option would be that we take
22 the time and the effort to do the Federal

1 Register notice and schedule it so that the
2 public would have access to those presentations
3 as well. They will be on the HSRP website in
4 their entirety.

5 So, the question I'm asking is, do we
6 do this as a committee of the whole action, or do
7 we take that other step and Federal Register
8 notice and make it open to the public to see
9 those in their entirety?

10 MEMBER KUDRNA: Scott, it's
11 informational. We're not going to take action
12 during the session. So I think a committee
13 should suffice.

14 MEMBER ATKINSON: I agree. And I
15 think since it's going to be posted it seems to
16 be okay.

17 CHAIR PERKINS: Okay, great. Thank
18 you. I think that's definitely the easier path
19 and the more expedient path. So we'll work with
20 the admiral's office to get a time and date
21 scheduled for when we can receive those in their
22 entirety.

1 So, we need to now engage on this
2 discussion of which of the working groups, if
3 any, as defined we want to retain, or if we want
4 to introduce replacing them.

5 Some of these have legacy, as you'll
6 see group members assigned and include prior
7 panel members. I will open that up to discussion
8 on how we would like to formulate our working
9 groups going forward.

10 RADM GLANG: So it might be helpful
11 just to walk through the three existing working
12 groups that were established in 2012, and then
13 the two that were proposed in Charleston just to
14 orient everyone to what's been put out there, or
15 what has been out there.

16 And then go back to the group
17 conversation and bring in the -- put it into the
18 context of the tasks that we've asked the panel
19 to respond to.

20 CHAIR PERKINS: Can we zoom in just a
21 little on that? Great, thank you.

22 So, Legislative and Policy

1 Initiatives. Susan was identified as the chair.
2 You can see the prior members. I'm looking at
3 the chair.

4 MEMBER SHINGLEDECKER: I am actually
5 no longer the chair. I've moved Joyce as the
6 chair.

7 MEMBER MILLER: Okay. I am just --
8 I'm toast.

9 Lynne distributed a page that Admiral
10 Glang had asked us to do provide some structure
11 and some objectives and outcomes for what the
12 working group was currently doing. So that was
13 passed out yesterday at some point.

14 I fleshed it out a little bit and I
15 would like to expand it a little bit, based upon
16 what we've been doing here perhaps, or not.

17 Current members are Evelyn Fields and
18 Ken Barbor. And Russ Proctor is our NOAA
19 Liaison.

20 The objective and outcomes that I
21 proposed were review and revise the HSRP charter
22 which we have accomplished this time.

1 The time-line was revised charter is
2 due in September 2015. So that now has to go up.
3 So that was an immediate concern from the
4 administrative meeting and I thought it was
5 appropriate for us to take that on, given that we
6 were legislative and policy.

7 And there was a lot of other people
8 that -- Frank and several other people
9 contributed.

10 Proposed, perhaps proposed ones for
11 discussion inside the group. Review revision of
12 the HSIA. Review it and see if we have any
13 recommendations by the next meeting.

14 The same thing with the -- it's not
15 the IOCM, it's something else. It's the -- the
16 letters are scrambled.

17 And then on a longer term monitor
18 legislative initiatives pertinent to HSRP.

19 I might add to that that I think in
20 that we do need some standard operating
21 procedures, this could be one place where we
22 could work on that too. And I see my two

1 committee members nodding. So I'd just like to
2 add that.

3 If we decide on not having a
4 legislative and policy working group I don't
5 have, you know, I think we should but if there's
6 more important things then perhaps we should.

7 But because the charter comes up every
8 two years we do need to deal with that on a
9 relatively frequent basis.

10 So that's, I guess, my plug for the
11 legislative working group.

12 CHAIR PERKINS: Great. Great. Thank
13 you, Joyce. I think that what you've described
14 makes sense, that that almost becomes a standing
15 working group if nothing else because of the 48-
16 month cycle on the charter renewal.

17 And I think Representative Lowenthal's
18 Economy in Motion Act that we heard about. So,
19 HR1308, that looks like an engagement for that
20 working group as well to engage with Lowenthal's
21 staffer and potentially with the Coastal Caucus,
22 or to gather information. Engage may not be the

1 right adjective, or the right verb. But to look
2 at and report back information on those pieces.

3 MEMBER MILLER: Okay. Bill, did you
4 get feedback on those? Didn't you engage with
5 Congressman Lowenthal's staffer?

6 VICE CHAIR HANSON: Yes, we got that
7 confirmation that they signed up. Yes.

8 CHAIR PERKINS: Yes, Frank.

9 MEMBER KUDRNA: And I agree what Joyce
10 has outlined here is very good.

11 I think we've discussed it, but just
12 to clarify, working committees would involve
13 conference calls, email correspondence and report
14 back at subsequent meetings.

15 So the expectation of level of
16 activity I think unless specifically defined
17 would not involve travel or those type of
18 activities I think as we define them.

19 MEMBER MILLER: Yes, I think
20 everything we can do. Certainly my assessment
21 here, I might bump the IOCM back to a year from
22 now and put up the standard operating procedure

1 as something that we work on between then and
2 now.

3 MEMBER KUDRNA: And I'm suggesting
4 this for all of them as a general issue.

5 MEMBER MILLER: Okay, yes.

6 CHAIR PERKINS: If I can interrupt,
7 I'm not sure that we need to get into the
8 grassroots.

9 You know, our objective at this
10 session of the public meeting is to recognize the
11 working groups, get the panel's endorsement of
12 them, and then we can circle back and get into
13 the business of the working group later.

14 So I think we've got clear consensus
15 that working group number 1 on legislative and
16 policy shall remain. Joyce will be the chair.

17 So if we can move onto the next one.

18 MEMBER MILLER: And additional members
19 are welcome if they're interested.

20 MEMBER JEFFRESS: I did join you for
21 the last session, but I don't know if you kicked
22 me off or what.

1 CHAIR PERKINS: So, working group
2 number 2 was previously titled Strategic Mission-
3 Centered Effectiveness.

4 So, comments regarding the purpose and
5 the necessity of working group number 2.

6 MEMBER JEFFRESS: Am I the only name?
7 Oh, Bill was on there. So was Evelyn.

8 I don't think we were very productive
9 in this group. I don't think we had a well-
10 defined mission so I'm not sure it should remain.

11 CHAIR PERKINS: Any other comments?

12 MEMBER MILLER: Could it be modified
13 to better meet current needs?

14 MEMBER KUDRNA: This might be a
15 working group that could respond to the
16 resiliency questions if you wanted a group to
17 deal with offline providing further response.

18 CHAIR PERKINS: And I think maybe for
19 simplicity's sake pulling the plug on working
20 group number 2 and then establishing a new
21 working group that's properly titled that has a
22 clearer purpose, that might be the more effective

1 way to approach it.

2 So, do we have anyone in a dissenting
3 opinion regarding discontinuing working group
4 number 2?

5 (No response)

6 CHAIR PERKINS: So with that we'll say
7 working group number 2 will be dissolved and
8 we'll move onto working group number 3 which is
9 Emerging Arctic Priorities.

10 Panel member Dr. Brigham has had to
11 depart early, but I think we're all very happy
12 with the work that working group has done and the
13 reports that we received yesterday and on
14 Wednesday from the working group.

15 So we'll retain working group number
16 3 with Lawson as the chair. We need to freshen
17 up the membership. But we can do that after the
18 fact as well.

19 So that leads us into the proposed
20 from Charleston --

21 RADM GLANG: Can you go back up?
22 There's a little one here. There was this ad

1 hoc. We can update the Arctic Working Group
2 document.

3 At the bottom of this page there's one
4 that we overlooked which I actually suggested
5 earlier is continue with an ad hoc planning
6 working group for the purpose of the next
7 meeting. I think that's useful.

8 CHAIR PERKINS: Okay.

9 RADM GLANG: I think the language is
10 fine. I'm sorry, go ahead.

11 MEMBER KUDRNA: There was a discussion
12 of having a committee of the whole working group
13 that you could take on various topics.

14 You may want to do that here and give
15 it as an assignment, the planning activity for
16 the next. So you have a format that lets you
17 have a committee of the whole.

18 CHAIR PERKINS: So if we can, on the
19 screen, go to the two proposed working groups
20 from the Charleston meeting.

21 So, after Charleston we had proposed
22 an engagement working group. So we should

1 discuss whether we want to implement this in the
2 purpose statement for the working group.

3 MEMBER MILLER: Can we look at what
4 the fifth one was so we have an idea what the two
5 are? The additional one. Or was there a fifth
6 one?

7 MEMBER BARBOR: Yes, I think and if
8 you go back up it was like number 2, working
9 group number 2 got re-morphed into
10 infrastructure. It was still Strategic Mission-
11 Centered Effectiveness, but now it's
12 infrastructure.

13 MEMBER MILLER: But that one was --
14 and we kind of took on infrastructure in the
15 Standard Operating Procedures.

16 MEMBER SHINGLEDECKER: Frank, do you
17 think you could provide more? I know we
18 discussed engagement. I need a refresh on it,
19 especially in light of conversations we've had
20 about what we as the panel need to provide
21 recommendations on engagement versus the delivery
22 of communications which maybe would be left to

1 NOAA.

2 MEMBER KUDRNA: Well, we heard during
3 the meeting the need for communication and
4 outreach to take place.

5 And we're not to it yet, but in terms
6 of -- now, this links to one of our
7 recommendations. And we didn't get to it at the
8 earlier session but I'll read it to you. We can
9 go back to it later, but it links to it.

10 Outreach engagement. Our meeting
11 clearly identified the need for HSRP to
12 communicate the needs and accomplishments of
13 HSRP.

14 As identified by NOAA's Science
15 Advisory Board's Engagement Working Group Report,
16 HSRP, like many parts of NOAA, needs to
17 significantly strengthen itself in this area. A
18 newly established working committee will develop
19 a report and identify detailed recommendations by
20 the next HSRP meeting.

21 Its intent would be -- we had the
22 discussion of inviting some congressional

1 staffers there dealing with appropriation to talk
2 to us.

3 If you do that, you've got to have
4 some document that has an ask of what you need,
5 and what you've accomplished, and what goes
6 forward. So that was my thought concerning the
7 principal activity of an outreach engagement
8 committee.

9 CHAIR PERKINS: So when we left
10 Charleston what we had put down was Frank and
11 Susan as co-chairs, and Rachel Medley and Lynne
12 as the two NOAA staffers.

13 RADM GLANG: So the question was would
14 the topics that the engagement working group
15 would like to do fit better under the legislative
16 working group.

17 VICE CHAIR HANSON: I think there's a
18 lot of groundwork to be done before you get
19 there. Perhaps eventually you could come to
20 something more specific.

21 But we talked a lot about branding and
22 the precision navigation. I think that's a great

1 venue for us to pursue and wrap our arms around.

2 But we really, as Frank said, we need
3 to get our act together and have something to lay
4 out. We have to be comfortable with it as well,
5 not just ad hoc.

6 MEMBER BARBOR: I think what we
7 envisioned as legislation was not that we
8 wouldn't potentially be dealing with folks on the
9 Hill, but if we were dealing with nuts and bolts
10 --- words in the legislative process that -- as
11 opposed to other activities.

12 VICE CHAIR HANSON: And we have to be
13 careful. We are an advisory committee.

14 MEMBER MILLER: Yes, and in that I
15 don't have experience in that I wouldn't be
16 comfortable necessarily -- I mean other people
17 could do it, but you know.

18 Could it be part of the planning
19 committee for the next time? That's just a
20 thought. Because that would be part of the
21 planning.

22 If we were going to meet with, or

1 invite people in then, as Frank said, you have to
2 have a message.

3 I mean, this could be an ad hoc, but
4 I think given the questions that Dr. Callender
5 gave to us we need to address the six questions
6 in some form.

7 And maybe it's just before the next
8 meeting, so maybe it's an ad hoc. But I think --

9 MEMBER BARBOR: And question 5 is an
10 engagement question. So, whether the engagement
11 committee takes on question 5 among other things
12 or - - is really Hill-focused is, you know.

13 VICE CHAIR HANSON: And before we go
14 the Hill we have to be sure that NOAA senior
15 management, senior leadership is behind us.
16 Because they get the first phone call. And if
17 they're not with us then we've just wasted our
18 time.

19 Joyce, you would be very good at that.

20 MEMBER JEFFRESS: Admiral, didn't you
21 say this morning we have a one-pager ready to go
22 up the Hill with?

1 RADM GLANG: Yes, the panel developed
2 a one-pager -- was that last year, Scott?

3 CHAIR PERKINS: It is on the website
4 presently and we could probably cue it up and
5 take a quick look at it.

6 I would say it probably warrants a
7 refresh, or at least a review before we would
8 walk it to the Hill again. Just because we've
9 taken it there in its present form one time.

10 MEMBER MILLER: I think precision
11 navigation would be a perfect, you know, addition
12 to it. And maybe drop something else out.

13 MEMBER SHINGLEDECKER: I guess for me,
14 specific to the question of which working groups.

15 I think we've seen when we've had
16 working groups that have a nice title but not a
17 real clear purpose and outcome we haven't had a
18 product.

19 On the engagement side I'm still a
20 little confused as to what we want to
21 communicate, and how it is wanted to be
22 communicated, and how it would be received.

1 There was the 10 most wanted, whether
2 that would happen again or not.

3 Effort was put into that white paper
4 and it sits on the website. Nothing has really
5 happened with it.

6 While I'm interested in the topic of
7 engagement, unless I knew what specifically we
8 were going to do and that it would be received
9 well and then useful.

10 I'm not that excited about putting a
11 lot more time into it until those questions would
12 be answered first I guess.

13 And so I would think that while it is
14 a useful topic, if we don't have those questions
15 answered a working group that spent more time
16 answering Dr. Callender's questions or the
17 breakout group questions might be more
18 beneficial.

19 MEMBER KUDRNA: Scott, if I could add
20 one more comment.

21 I've been observing NOAA for a few
22 years. NOAA does terrific research. NOAA does

1 terrific data collection.

2 NOAA's engagement is the weak link in
3 the place across the board. And the Science
4 Advisory Board told that to the Administrator
5 along the way.

6 And I think we could be very helpful
7 for HSRP to identify the accomplishments and
8 needs that could be communicated.

9 Now, we can use the old document if
10 you think that's appropriate. But I think
11 there's a need there. And when we go to D.C. and
12 if we're going to talk to some committee staffers
13 and others I think that's a need. Because I
14 think that, at least in my opinion, is the weak
15 link in NOAA.

16 MEMBER MILLER: Actually, I found it
17 very interesting in the budget briefing that Dr.
18 Sullivan gave.

19 There was a very extremely popular
20 NOAA outreach program called Teacher at Sea that
21 was canceled. And there was great public outcry.
22 There were two people that were just saying oh my

1 God, this is such a beautiful program.

2 And NOAA, evidently, the
3 administration said we want outreach to be in
4 specific agencies. And she said it twice. And I
5 was quite interested in that because I thought
6 the Teacher at Sea program was excellent. So I
7 think there's, to some extent, mixed messages.

8 CHAIR PERKINS: So, have we reached a
9 consensus?

10 MEMBER FIELDS: The question is
11 whether to keep that working group or to
12 discontinue it?

13 And the question that I heard from
14 Susan was it needed to be fleshed out a little
15 bit more before you could go one way or the
16 other. Is that what I heard?

17 MEMBER SHINGLEDECKER: Well,
18 specifically for an engagement working group I
19 think we would need to have a more specific
20 charge of what would success for that working
21 group look like between now and next meeting
22 before I think people would want to spend a lot

1 of time on it.

2 CHAIR PERKINS: So, hearing no further
3 discussion in defense of an engagement working
4 group I think we're saying we're going to set
5 that aside. Is that correct?

6 MEMBER SHINGLEDECKER: I mean, I think
7 as a group we need to ask what do we want to
8 accomplish between now and when we go to
9 Washington, D.C. for our next meeting.

10 It sounds like we need to answer the
11 questions posed of our breakout groups. It
12 sounds like we've got some -- the legislative and
13 the Arctic groups are continuing.

14 Is there anything other than answering
15 these six questions that we feel we need to be
16 working on between this meeting and the next?
17 Because that's what a working group would do.

18 MEMBER MILLER: Well, preparation for
19 the next meeting, especially if we're going to
20 the Hill, I think is a priority.

21 MEMBER SHINGLEDECKER: And if there
22 are engagement pieces that would make that more

1 productive, yes. So that's where I would see an
2 engagement working group coming in is if we
3 identified something.

4 CHAIR PERKINS: So you're suggesting
5 a planning and engagement working group, which
6 strikes me as kind of useful.

7 MEMBER MILLER: Well, could that be
8 the same as the ad hoc working group that's
9 planning for the next meeting?

10 MEMBER FIELDS: Or certainly be
11 combined.

12 RADM GLANG: Yes, I think so. I would
13 ask for a little help just kind of whipping up a
14 little purpose statement.

15 And if you think about the context of
16 planning and what you want to accomplish at the
17 next meeting it's likely then the engagement
18 piece will sort of answer itself.

19 CHAIR PERKINS: So we need a chair or
20 co-chairs. This is where you volunteer.

21 MEMBER MAUNE: I'm not sure I'm the
22 best to chair it, but I'd like to be on the

1 committee.

2 CHAIR PERKINS: Great. Thank you, Dr.
3 Maune. So I think we have a co-chair.

4 MEMBER MAUNE: Co-chair.

5 RADM GLANG: We don't need to agonize
6 over it right now, Scott. What we can do is pull
7 these together into a clear document for the last
8 session of the day, and then we can sort of
9 revisit them. I don't want to cause any people
10 to agonize over should they or shouldn't they.

11 Clearly the way these working groups
12 are going to succeed is we have willing
13 participants.

14 And as I said before, the way these
15 are going to work best is if the members are
16 initiating back to us, hey, we want to go ahead
17 and set up a meeting, and we'll help facilitate
18 that.

19 But we get distracted as well. So we
20 really rely on the panel to help prompt when they
21 need support with the activities and when they
22 want to communicate among each other in a more

1 formal way.

2 MEMBER ATKINSON: I just see being
3 actively engaged in creating the agenda as a
4 pretty big task in itself. I've volunteered for
5 that and then the scope of this thing expanded,
6 so I've learned my lesson.

7 RADM GLANG: That's a good point,
8 Larry. So I think within a planning and
9 engagement working group you could certainly have
10 members who say, look, we'll help build out a
11 plan for you.

12 But then as you identify, hey, is
13 there an opportunity to, for instance, engage and
14 therefore we need a one-pager then we can reopen
15 the question to the panel and say hey, we've got
16 this opportunity with congressional staffers.
17 We're going to need the one-pager reviewed. Who
18 wants to participate in that.

19 I agree with you, each working group
20 doesn't have to take on everything.

21 MEMBER MILLER: Actually, I had
22 volunteered for that group. I'll take a stab at

1 the one-pager.

2 I mean, it already exists and it was
3 pretty good. We need to update it, but I don't
4 think it's going to be a massive effort.

5 So I think we had a pretty good stab
6 at it already. So, at any rate.

7 MS. MERSFELDER-LEWIS: Could I ask a
8 question? You guys have a variety of tasks in
9 front of you. Would you want to put that into
10 that working group?

11 MEMBER MILLER: I think the tasks from
12 the meeting itself should be the temporary
13 working group for outcome for that meeting.

14 To the extent that the questions can
15 be answered, great. And very honestly at this
16 point I would say pay attention to Dr.
17 Callender's questions and the structure of the
18 individual -- the intelligence and resilience was
19 difficult.

20 So that would be my advice on that, a
21 temporary working group to address coastal
22 intelligence and resilience in the context of Dr.

1 Callender's questions.

2 MEMBER SHINGLEDECKER: So, as I
3 understood that, Joyce, that would mean we would
4 have a legislative working group, an Arctic
5 working group, a planning and engagement working
6 group, and then a fourth working group to address
7 whether it's the coastal intelligence and
8 resilience working group to answer the questions
9 posed of us.

10 MEMBER FIELDS: And that would be
11 temporary, right?

12 CHAIR PERKINS: Legislative and
13 policy, Arctic emerging priorities, planning and
14 engagement, and a newly assigned working group to
15 address the questions put before the panel on
16 coastal intelligence and coastal resilience.

17 Is there any need or suggestions for
18 a working group beyond those four?

19 RADM GLANG: So I just, I want to hear
20 more broadly from the panel on whether you are
21 serious about combining all six of those
22 questions into one working group.

1 CHAIR PERKINS: Question number 6
2 itself of creating the criteria to consider in
3 selecting the next 20 ports for precise
4 navigation. That sounds like a lot of work unto
5 itself.

6 VICE CHAIR HANSON: If you get into
7 the nuts and bolts, yes. But if we're advising
8 and directing, I don't think so.

9 In fact, one of the questions we came
10 up with, Scott, is is it 1, is it 20, is it 59,
11 is it 300. So, the 20 is just a number, I'm
12 sure. So it's about NOAA's capabilities to
13 execute.

14 RADM GLANG: So, just to be clear on
15 that question, Scott. NOAA is not asking for the
16 panel to develop the list of ports. We're asking
17 for the panel to provide criteria to consider how
18 we might prioritize efforts like precise
19 navigation.

20 I think the criteria were discussed
21 pretty substantially this morning. And I would
22 say we actually have a pretty good idea of how we

1 might proceed on that one.

2 MEMBER MILLER: I think a lot of the
3 questions 1 through 5 generally have elements of
4 both intelligence and resilience in them. That
5 was the reason I suggested a single working group
6 on that.

7 MEMBER KUDRNA: I guess I have a
8 question. Is the listing from Dr. Callender
9 something expecting a longer-term multiple
10 response? Or is this a set of questions for this
11 meeting to be followed by some alternate
12 questions at subsequent meetings?

13 I guess the question is what is the
14 expectation of the term of this assignment. Is
15 he looking for a response to all of these by the
16 next meeting and there will be more questions
17 posed?

18 Or are these things that we can talk
19 about some initial responses and then more fully
20 develop through a working committee more details?

21 RADM GLANG: I would leave that up to
22 the panel. I think -- I would leave that up to

1 the panel how you want to respond on these.

2 I think what we're looking for is
3 input at the higher level sooner. So, if we
4 could have something by the next meeting that
5 would be great.

6 The panel may discover along the way
7 that there's more to this, we'd really like to
8 have more time. And so maybe the panel does
9 choose to spin off into a smaller working group.

10 You know, I'm going to have to come up
11 with a new method to prioritize my national
12 survey priorities.

13 I'm going to have to come up with an
14 approach to prioritize where we go with Precise
15 Nav for the purpose of our budget process. And
16 I'm going to have to start doing that this
17 summer. So, with or without the panel we're
18 going to be doing this.

19 MEMBER BARBOR: I have indeed found
20 the one-pager and it is very much marine
21 transportation-centric. And I think it's very
22 good in that respect.

1 Perhaps a one-pager on resilience as
2 a companion would be warranted. And that would
3 be a very bounded, identifiable task that a
4 working group could take on.

5 MEMBER MAUNE: I'd like some
6 clarification. This is Dave Maune.

7 I think I'm the co-chair of a planning
8 and engagement working group planning the next
9 conference and I don't know who else is on the
10 committee with me.

11 There were some names up there. Did
12 those people volunteer?

13 MEMBER MILLER: No, those were the old
14 school.

15 MEMBER MAUNE: Those were old names.
16 There's a planning and engagement working group.

17 So Scott, Frank, and Susan, and Joyce
18 did not volunteer to be on this committee.

19 MEMBER MILLER: Okay, Larry, Dave,
20 Susan, Bill and Joyce.

21 CHAIR PERKINS: Okay, can we take just
22 a little bit of time to craft quickly the purpose

1 statement for that working group?

2 MEMBER SHINGLEDECKER: I took a shot
3 at it. I left the original planning part of the
4 purpose statement and I would propose adding one
5 sentence for the engagement part.

6 Feel free to modify it, but I said,
7 identify and develop -- I can email this --
8 Identify and develop appropriate outreach tools
9 to effectively engage with relevant stakeholders
10 to convey the key messages identified by the
11 HSRP.

12 So if you like that I'll email it.

13 MS. MERSFELDER-LEWIS: Susan, please
14 do email it and we'll incorporate it into a draft
15 for you guys to look at.

16 CHAIR PERKINS: And so then we should
17 try to do the same for the new coastal
18 intelligence, coastal resiliency, you know,
19 response to questions working group.

20 It will be useful to actually at least
21 put a sentence down on the purpose.

22 MEMBER FIELDS: Since it's a temporary

1 working group would it not be just appropriate to
2 say that this working group will address the
3 questions left by Dr. Callender for the next
4 meeting?

5 Because it could go away or not go
6 away. And if it turns out that by addressing
7 those questions and the discussions we find that
8 it's going to be much more in-depth and take much
9 more time or whatever then we can come up with --
10 maybe might come up with more than just
11 temporary. Maybe it will run for a year or
12 something, I don't know.

13 CHAIR PERKINS: Okay. I was thinking
14 that the purpose might be in the context of the
15 purpose of that working group is to establish the
16 criteria for prioritization.

17 You know, looking through these six
18 questions, you know, the word priority is a
19 reoccurring theme in here.

20 So, does that make sense? That the
21 purpose of that newly-formed I'll call it,
22 perhaps temporary in its term of engagement, the

1 specific purpose is to work on identifying the
2 criteria for prioritization.

3 MEMBER LOCKHART: I would basically
4 leave it as it is, but add that as an emphasis at
5 the end of the sentence.

6 So, the statement is there to address
7 the questions posed including -- and then
8 emphasize the fact that it is all about
9 prioritization.

10 Because I think it's important that we
11 do it in the context of these questions.

12 CHAIR PERKINS: Right. And the task
13 is to create the criteria for prioritization, not
14 to actually prioritize.

15 MEMBER LOCKHART: Yes, that's very
16 clear in the questions that that's what's asked
17 for.

18 MEMBER FIELDS: And that way it keeps
19 it a narrow focus since it's a temporary working
20 group as opposed to something broader.

21 CHAIR PERKINS: And so we have Carol
22 as the chair, is that correct?

1 MEMBER LOCKHART: No.

2 MEMBER ATKINSON: There's two parts to
3 that working group, right? I mean, there's the
4 coastal intelligence and the coastal resilience.

5 MEMBER LOCKHART: Yes, there are two
6 parts, but I think some of the things we were
7 struggling with at least from our discussing
8 coastal intelligence and at least for me, I find
9 it really hard to separate those two things.

10 MEMBER FIELDS: You can't have the
11 resilience without the intelligence.

12 MEMBER ATKINSON: Why don't we try it
13 together? Do you want to co-chair it?

14 MEMBER LOCKHART: Sure, let's do that.

15 MEMBER ATKINSON: Okay. Okay, we need
16 more volunteers.

17 MEMBER FIELDS: I'm willing to help
18 with that.

19 MEMBER KUDRNA: Scott, I'd serve on
20 the planning and engagement if you need someone.

21 CHAIR PERKINS: Great. Let the record
22 reflect that Dr. Kudrna will be part of the

1 planning and engagement. Thank you, Frank.

2 MEMBER FIELDS: Now, is it a correct
3 understanding on my part that when the meetings
4 are set up that it will go out to all of us like
5 it was over the last iteration before this
6 meeting?

7 Such that if we want to sit in on it
8 because we think we have something to add that we
9 can do that. Is that the way it's going to be?

10 CHAIR PERKINS: Yes, right. The
11 people identified have the responsibility to at
12 least convene the meeting and be prepared to
13 provide some sort of report-out of the activity
14 in advance of our next meeting in September.

15 But they are open for participation to
16 all panel members. And invited outside experts
17 or subject matter experts as are beneficial to
18 the purpose of the working group.

19 MEMBER FIELDS: But the expectation is
20 that those people who have volunteered for the
21 group are the core group, and that there may be
22 others of us who may be a part of it for one

1 session but maybe not another session. Is that
2 right?

3 CHAIR PERKINS: That's exactly right,
4 yes.

5 MEMBER FIELDS: Okay.

6 CHAIR PERKINS: Those other panel
7 members can step in, step out, contribute, you
8 know, as they can to help with the purpose.

9 MEMBER MILLER: Since I'm the chair of
10 the legislative committee, I received an email
11 just now and it says Lowenthal joined the -- this
12 is the Coastal Community Caucus.

13 CHAIR PERKINS: Advocacy in action.
14 What more can you ask for?

15 RADM GLANG: So, I actually think
16 that's a good item the panel might want to
17 consider putting in their report-out to Dr.
18 Sullivan. Credit for that goes to I think Bill,
19 you mentioned that to him?

20 VICE CHAIR HANSON: That goes to the
21 panel.

22 CHAIR PERKINS: I think Frank

1 volunteered for planning and engagement. Dr.
2 Kudrna. No, I think he volunteered to chair.
3 You turned the mic on, the light turned red and
4 everything.

5 (Laughter)

6 MEMBER MAUNE: Put my name on that one
7 too. Frank and Dave, did you put it up there?

8 CHAIR PERKINS: That's correct. Okay,
9 we're about 10 minutes away from the public
10 comment period. Do we want to review the prior
11 one-page flyer? Just take a quick look at it
12 while we're here.

13 MEMBER MILLER: Actually, I'd like to
14 add just one sentence to the legislative
15 committee.

16 And that would be that -- let's see.
17 Develop standard operating procedures for the
18 HSRP.

19 MEMBER KUDRNA: Scott, may I make a
20 suggestion about -- you suggested the one-pager.

21 I'd suggest folks on that committee
22 and that Lynne send out Science Advisory Board's

1 Engagement Working Group Report that talked about
2 the topic as a whole, the one-pager and the
3 previous top 10. And we look at those documents
4 and then see where we go from there.

5 CHAIR PERKINS: I think that's a good
6 recommendation.

7 RADM GLANG: Frank, can you just
8 restate that so we can get it in the notes?

9 MEMBER KUDRNA: That we would
10 distribute to the committee the Science Advisory
11 Board's working group report on engagement, the
12 previous one-pager and the previous top 10 report
13 that we had issued.

14 And after reviewing those make a
15 determination what we recommend.

16 RADM GLANG: Thank you.

17 CHAIR PERKINS: So, to recap, the
18 items that we've identified for consideration in
19 the recommendation letter -- full utilization of
20 the hydro survey fleet, a statement in the letter
21 regarding our engagement with Representative
22 Lowenthal, his proposed legislation and his

1 joining the Coastal Caucus Community.

2 A statement regarding the importance
3 of what we learned on the precision navigation
4 project here in Long Beach-L.A.

5 Have I missed anything?

6 MEMBER MILLER: I have down from
7 previous notes, and I would note that Evelyn and
8 Ken are currently working on the rewriting of the
9 statement I read this morning.

10 I would say that we should make
11 mention of effective partnerships. And this is
12 an attaboy. The HSRP was pleased to note the
13 progress is being made on NOS cooperative
14 agreements and Pre-Scripted Mission Assignments
15 with U.S. Army, USAID -- whatever it is, and
16 FEMA, although no new agreements are in effect at
17 this time.

18 CHAIR PERKINS: I think that's very
19 good. There's a good and a bad there. We heard
20 good progress on the Pre-Scripted Mission
21 Assignments, and we know that progress is being
22 made, but that MOA is not signed yet so I think

1 that's appropriate. Well stated.

2 MEMBER MILLER: And then we decided
3 not to -- and that we have gotten a response on
4 the right whales. We would not include that.

5 CHAIR PERKINS: That is correct.

6 MEMBER MILLER: Okay. And then we had
7 a previous item of importance of outreach and
8 engagement. And importance of the buoy network
9 on the West Coast for recreational boating as a
10 strictly local issue.

11 I don't know, you know, we can decide
12 whether to keep those in. I just have those from
13 previous days' notes.

14 CHAIR PERKINS: Is there an implied
15 action that we're seeking regarding the statement
16 on the buoy network?

17 MEMBER MILLER: I'll leave that to
18 Susan.

19 MEMBER SHINGLEDECKER: I don't think
20 there was an implied action necessarily.

21 I mean, it might fit into the early
22 part that just kind of says it was a productive

1 meeting and we heard about this. I know we're
2 trying to reduce some of that. So I don't have a
3 specific recommendation or action though.

4 MEMBER MILLER: So we wouldn't put
5 that in?

6 CHAIR PERKINS: I think it's an
7 acknowledgment, you know, not a recommendation I
8 think is how we should -- so we'll put it in
9 there in terms of the acknowledgment of what we
10 heard about --

11 MEMBER MILLER: On a local level.

12 CHAIR PERKINS: -- at a local level.

13 MEMBER MILLER: Okay. And then the
14 one I was -- I never had any notes on it, but it
15 was presented was the importance of outreach and
16 engagement. Who presented that?

17 MEMBER KUDRNA: That was the statement
18 I read earlier as a possible inclusion. It was
19 outreach, engagement.

20 Our meeting clearly identified the
21 need for HSRP to communicate the needs and
22 accomplishments of HSRP as identified in NOAA's

1 Science Advisory Board -- which is the
2 Administrator's board -- Engagement Working Group
3 Report. HSRP, like many other parts of NOAA,
4 needs to significantly strengthen itself in this
5 area.

6 A newly established working group,
7 Planning and Engagement, will develop and report
8 detailed recommendations at the next HSRP
9 meeting.

10 MEMBER MILLER: Does that need to go
11 into the letter to the Administrator? I don't
12 know. For discussion.

13 CHAIR PERKINS: I think it definitely
14 should go in the report from the meeting, you
15 know, the official meeting report.

16 I think what we agreed to earlier was
17 trying to keep the letter as short as possible,
18 clear and succinct, and focused on the
19 recommendations.

20 So having it in the report I think
21 makes sense, but I'm open to suggestion.

22 MEMBER MILLER: I agree.

1 CHAIR PERKINS: We're about seven
2 minutes in front of the public comment period.

3 MEMBER MILLER: So does that mean
4 basically besides reporting out and saying we're
5 glad to see the partnerships are working better.
6 Precision navigation, you know, report out and
7 say we're impressed by the precision navigation
8 that's still being built. Success with
9 Congressman Lowenthal.

10 So the only recommendation then would
11 be the ship usage one.

12 CHAIR PERKINS: Right. The heart of
13 the recommendation as we've drafted this
14 potential recommendation letter is going to be
15 addressing the under-utilization of the days at
16 sea, the 58.6 percent problem.

17 I'm looking to confirm everyone is on
18 board with that.

19 I think we have a pretty clear vision
20 of what we want this letter to look like. So you
21 know, we have some time during our administrative
22 session over lunch. I think it's entirely

1 feasible that if a couple of people can sit down
2 we could actually straw man up a pretty good
3 draft outline of this.

4 So it'll take a little effort to put
5 into not more than 150 words how we want to
6 address the 58.6 percent utilization problem.
7 But I think that would --

8 MEMBER MILLER: That was 144 words,
9 the paragraph.

10 And the two admirals are working on
11 this so I think we're --

12 (Simultaneous speaking.)

13 MEMBER MAUNE: And planning for the
14 next conference. So we were talking about having
15 the Washington, D.C. area, where hotels are very
16 expensive, we were considering some alternatives.

17 On planning for it, to me, I would
18 like to know if I can plan on it being reachable
19 by Metrorail from D.C., so that people from
20 various federal agencies can get there by Metro.
21 Or are you really thinking of going to Baltimore
22 or someplace within an hour of D.C.?

1 RADM GLANG: We haven't decided on
2 anything, Dave. I think it's open for
3 discussion, and it probably should really be
4 built around what it is the panel would like to
5 accomplish at the next meeting.

6 So, there's the opportunity to
7 interact with IOOS. There's the opportunity to
8 bring the panel to Commerce. And we could
9 certainly have some or all of the meeting take
10 place at Commerce. There's meeting space there.

11 Where we sort of locate ourselves as
12 far as hotel goes, that could be flexible. These
13 are all things that could be explored here.

14 But I think we want to decide on what
15 the panel would like accomplish and who they'd
16 like to speak with. So we're not locked in on
17 any location.

18 MEMBER MAUNE: Somebody else can do
19 the planning on the side on the hotel and that
20 sort of thing. We just sort of plan on the
21 program.

22 RADM GLANG: Exactly. The panel lets

1 us know what they think they'd like to
2 accomplish.

3 There's always the element from NOAA
4 of what they would like to hear from, if anything
5 different.

6 And I like the idea of trying to get
7 onto Dr. Sullivan's calendar, and I think it
8 would be convenient if we appeared in her
9 chambers to do that.

10 VICE CHAR HANSON: On the way to
11 Secretary Pritzker's office?

12 RADM GLANG: That's a longer shot,
13 Bill, but you're probably our best connection
14 there.

15 You know, if we had the meeting at
16 Commerce, we probably would be -- it would be
17 more easy to attract staffers to come over.

18 VICE CHAR HANSON: Yes. And we could
19 follow up on that supply chain discussion because
20 David Long's group would be there, the
21 International Trade guys as well. So that's part
22 of the outreach discussion.

1 MEMBER MILLER: Actually, is the
2 supply chain issue something that we want to
3 mention in the letter at all?

4 I hadn't really thought of that, but
5 it was early on. It's just a question. It's
6 mostly, I guess, to Bill.

7 VICE CHAR HANSON: In terms of
8 relevance, if we're looking for ways to sell NOAA
9 and NOS, I think that's a natural. There's a lot
10 of big players involved in that discussion who
11 understand that data is king.

12 MEMBER SHINGLEDECKER: I guess I see
13 that tying in with some of the concerns I've
14 heard expressed about what's in or not in the NOS
15 Roadmap.

16 I mean, that potentially could be --
17 I don't know if we have a precise recommendation
18 on it, but we could express concern about what we
19 see so important that may be missing.

20 VICE CHAR HANSON: Well, when you get
21 guys like Maersk, or Target, Lowe's, folks that
22 you don't normally think about, and they

1 understand logistics and supply chain better than
2 anybody.

3 You get Carnival involved. These are
4 people that are actually end users, and when
5 they're selling a product then that's where you
6 want to be. You don't want to have the vendor
7 selling. You'd like to have the user selling.

8 CHAIR PERKINS: Okay. We are right on
9 schedule here for the public comment period at
10 this time.

11 So there are no online questions that
12 had been submitted for public comment. So it
13 looks like we are without public comment on day 3
14 here, which is fine. That allows us more time,
15 but it's important that we at least recognize
16 that requirement in the agenda and that we have
17 met it.

18 So let it be noted that the public
19 comment period was opened and closed at 11:45
20 a.m. on the third day of the HSRP meeting in Long
21 Beach, California.

22 We have work ahead of us to do here

1 through our administrative session on lunch. So
2 my recommendation would be that we adjourn now,
3 go into our lunch session a little early with the
4 goal of trying to have a pretty good presentation
5 of our recommendation letter here before we
6 reconvene this afternoon. Thank you.

7 (Whereupon, the above-entitled matter
8 went off the record at 11:46 a.m. and resumed at
9 1:13 p.m.)

10 CHAIR PERKINS: Okay, welcome back to
11 our afternoon session of the 29th meeting of the
12 Hydrographic Services Review Panel.

13 We have a draft recommendation letter
14 that we'll be working on, and we need to spend
15 time working on our process and procedures
16 document as well.

17 RADM GLANG: Is this screen view being
18 shared on the webinar?

19 MS. HOUSE: Yes.

20 RADM GLANG: Thank you.

21 CHAIR PERKINS: Okay, let's spend a
22 little time talking about the process.

1 So there will be somewhat of a lag
2 between when this meeting concludes later this
3 afternoon and before we get the transcript.

4 Do we know what that timeframe is,
5 Lynne? On how soon we'll have a transcript from
6 the meeting.

7 MS. MERSFELDER-LEWIS: The summary
8 report is about a month and the full transcript
9 is longer because the last meeting I believe it
10 was about 1,800 pages.

11 CHAIR PERKINS: So what we had drafted
12 was a statement that says, at the end of each
13 meeting segment or half-day the panel will
14 summarize critical points brought up during that
15 segment.

16 White boards or onscreen documents
17 will be used to record these summaries and the
18 panel members, with NOS support personnel, will
19 coordinate compilation and collection of those
20 summaries.

21 So I think we've done a pretty good
22 job of executing that step to this point over the

1 last two days.

2 Joyce, do you have that on your
3 laptop?

4 MEMBER MILLER: Yes, I do. Somewhere.

5 CHAIR PERKINS: Yes, no problem. So,
6 what we want to try to do is deal with the
7 timeline.

8 So, would the goal of having a
9 finished letter that we can send to the
10 Administrator with a 45-day target, knowing that
11 it's going to take 30 days to get the initial
12 transcript.

13 So I think it would be inappropriate
14 for us to prepare the letter without having the
15 benefit of having the transcript to review. But
16 that's a question, not a statement.

17 MEMBER LOCKHART: If that's a
18 question, Scott, I don't know -- I mean, I'm not
19 familiar with how you've done this in the past.
20 Have you referred back to the transcript when
21 you've been building the letter before?

22 CHAIR PERKINS: Yes, yes. In the

1 prior letter preparation step having the
2 transcript as a reference document to make sure
3 both that content was in proper context and with
4 the right detail.

5 MEMBER FIELDS: Well, you know Scott,
6 I think that with this session having each day
7 come up with the particular points for that day,
8 or a nugget for that day, I think goes a long
9 ways towards making this a little bit more robust
10 and viable from the standpoint that it might take
11 less of the offline time once we get -- once we
12 leave here, we will now have kind of a framework
13 to start with, the points, by getting something
14 each day that we want to talk about in our
15 letter.

16 And so looking at getting that put
17 together I think would go a long ways into
18 reducing the timeframe and maybe even the concern
19 about the input from the entire panel.

20 I don't know if that actually made
21 sense, but I hope it did.

22 CHAIR PERKINS: Thank you, Admiral.

1 I think that makes sense.

2 So what we want to try and do is I
3 think craft the flow chart of how this takes
4 place, and then after that put the timelines to
5 it.

6 And the intent here is that we have a
7 framework document that future panel members will
8 be able to use and look at and understand.

9 This is a process that has been proven
10 to work. It's produced an outcome that was
11 acceptable.

12 I just emailed the draft SOP that
13 Joyce's working group prepared to Tiffany. So
14 maybe we can put that up on the screen.

15 MEMBER MILLER: I didn't realize who
16 prepared the summary. I thought that was Coast
17 Survey or Navigation Services and so I didn't
18 understand that it was prepared by the recorder -
19 - the company that does the recording. So
20 there's a lot in there that is not correct, yes.

21 RADM GLANG: Prior to Charleston it
22 was the program Coast Survey, the DFO staff that

1 prepared a meeting summary. I'm not sure how we
2 got in the habit of relying on the court
3 reporter's meeting summary, which is still
4 somewhat extensive.

5 I don't know where Lynne went.
6 They're all gone. I'm left alone.

7 So if you look at the prior meetings
8 there were meeting summaries developed that were
9 more succinct summaries. So that would be my
10 aspiration is to get back to that, and that kind
11 of a meeting summary we should certainly be able
12 to produce in a couple of weeks. We shouldn't be
13 waiting to rely on the court reporter's summary.

14 MEMBER MILLER: Okay, I guess a
15 question. In that -- I mean, I was taking notes
16 part of the time. The admiral has been taking
17 notes, but what else do we have to rely on to
18 make that meeting summary from?

19 I mean, that's part of the procedure
20 I'm concerned with is that if we're developing
21 the summary out of notes, then we have to have
22 designated note-takers.

1 All I was trying to do was capture
2 high-level points within what I was doing. So
3 that's one thing we need to have an assignment
4 for is who is responsible for taking extensive
5 notes.

6 MEMBER FIELDS: The thing about taking
7 extensive notes is if it's one of us sitting here
8 at the table then we lose out on the discussion.
9 So that becomes a little bit of a concern.

10 MEMBER MILLER: And in previous
11 sessions -- in Alaska, for instance. It was
12 during a budgetary-constrained time, and Kathy
13 asked that we take notes during the breakout
14 session, that panel members take notes. And we
15 were glad to because there really weren't support
16 people there at that point.

17 But then it was asked again in New
18 Orleans, and I have to note in every case it was
19 women that were asked to take notes. And the
20 next time I was assigned to take the notes I
21 questioned it, and it was Carol and Deborah and
22 myself that were asked again, the third time, to

1 take notes.

2 And I just decided I was going to
3 stand up and say, if I'm going to be asked to
4 take notes, then everyone on this table should be
5 asked to take notes. And when the previous chair
6 looked at the bylaws it says clearly that NOAA is
7 required to provide us with clerical services
8 during these meetings.

9 Now if that's the court reporter and
10 that we have to wait for the court reporter's
11 summaries, that's fine. But if we need these
12 summaries quickly, then we have to have kind of -
13 - I don't know if verbatim, but someone who is
14 trying to capture everything that's coming in.

15 MEMBER ATKINSON: Do we need to
16 capture everything coming in? I don't know.

17 I run a group where we keep a Google
18 Doc going and we're all on it, and one person is
19 kind of keeping track of the key points and
20 others modify it. And that's just a question.

21 MEMBER SHINGLEDECKER: I think that's
22 a good point. I mean, I think we have the

1 benefit of the court reporter's notes for the
2 record.

3 But I think if we build into the
4 agendas more regularly ---- before we convene
5 each day we have a 10-minute of, okay, in each of
6 your own notes what were the things that stuck
7 out to you, and we capture those. And maybe
8 that's as much of formal daily notes as we need.

9 MEMBER MAUNE: Would that take an hour
10 every day to do that? To summarize the notes.

11 MEMBER SHINGLEDECKER: Well, we did it
12 yesterday. I think it took maybe 10, 15 minutes
13 max. You know, before you adjourn the meeting of
14 the day. Now granted at the end of an intense
15 day, your brain can be a little fried.

16 But then it could be again in the
17 morning, the chair can recap the day before. The
18 critical points that were identified at the end
19 of the day were A, B and C. Overnight did
20 anything else jump out at any of you? Okay, then
21 let's move on.

22 MEMBER LOCKHART: Yes. I mean, we've

1 come to a pretty good consensus on the kind of
2 things we want to go in the letter already at
3 this meeting. So is there a need for additional
4 notes to put to that? I don't think so. I think
5 it's just taking notes for notes' sake at that
6 point.

7 Although in fairness we came to a lot
8 of those consensuses because Joyce was taking a
9 lot of notes.

10 CHAIR PERKINS: Okay. So to try and
11 clarify, it's clear we need to have some daily
12 capture of key points and takeaways.

13 It's clear that each of us have the
14 capability to do that and we can share those at
15 the end of the day, in our wrap-up administrative
16 session, and in the morning ---- at the beginning
17 of each day in our brief administrative sessions.

18 We can do that over the three days of
19 the meeting and we can hopefully get to a point
20 where we are at today where we're taking that
21 information and transferring that into the
22 framework of a recommendation letter.

1 After this, the creation of the
2 meeting report, where does that take place and by
3 who?

4 MEMBER BLACKWELL: I think we just
5 need to clarify what the NOAA staff support
6 should be.

7 And if you guys -- what I've heard in
8 the last couple of minutes is you're willing to
9 take your own notes and compile that at the end
10 of each day to make sure that you've captured
11 those points.

12 But does that mean that that's all you
13 want? Or do you want a summary from the NOAA
14 staff as a start or in addition to that too?

15 Because I think it is -- you're taking
16 on a lot of administrative burden, I think, even
17 with doing the daily things if that's the case.

18 So I think it really is our
19 responsibility to make sure that there's some
20 capturing of the information as we had done in
21 the past. Separate from the court reporter and
22 that whole transcript type of thing.

1 MEMBER MILLER: Well, and it was
2 Admiral Glang that said he wanted a summary
3 sooner than a month, and he wanted it to be done
4 by people.

5 I think if there is a summary being
6 done, somebody with sort of technical knowledge
7 needs to at least review it -- or the panel needs
8 to review it to see if it is. But I don't
9 remember everything that's being said and I
10 certainly didn't capture everybody that's being
11 said.

12 So, I just think -- and it's kind of
13 your expectation, Admiral, you were the one that
14 said you wanted to see the summary in a short
15 period of time so we can get the letter out. So
16 how do we do that?

17 RADM GLANG: So I think my concern was
18 that the letter was being created after we left
19 this meeting, and that the content of the letter
20 didn't necessarily reflect everyone's input.

21 So one way to mitigate that is to have
22 available some notes or takeaways. They don't

1 have to be 100 percent complete, but everyone
2 should certainly agree that they are
3 representative of what we talked about.

4 So that when it comes time to review
5 the meeting and everyone finalize it and sign off
6 on it, all the panel members, that it's
7 representative of what they think happened at the
8 meeting.

9 This is where we got into a disconnect
10 here in the last few cycles of producing the
11 letter to the Administrator. The panel members
12 should be satisfied that the letter represents
13 what they want it to represent, that they had
14 their opportunity to provide input to it.

15 So today we're in really good shape
16 since we're about to review it, but that may not
17 always be the case. I don't know. So, you know.

18 MEMBER FIELDS: Yes, and what I was
19 saying, as a part of the operating procedures
20 that we are trying to do here is that that should
21 be part of it.

22 At the beginning of the day, or the

1 end of the day, or both, we kind of do a high-
2 level, these were the points, we agree, and then
3 the next day we do the same thing.

4 And we should be in this kind of
5 position at the end of each meeting where we've
6 got the one or two points -- or three points, or
7 whatever it is that we want to see in the letter,
8 and we've all agreed.

9 And then it's a matter of getting the
10 writeups done. And I think that that would at
11 least take care of ensuring that the concerns of
12 the board or the topics of the board that need to
13 be in the letter are in the letter.

14 MEMBER SHINGLEDECKER: It seems to me
15 that there's two separate deliverables or
16 outcomes that are supposed to come out of each
17 meeting. Maybe three.

18 You've got the full court reporter's
19 transcript. You've got a summary that in theory
20 if someone were not in the meeting, were not
21 here, they could read through that and get a
22 pretty good sense of things. And then there's

1 the letter to the Administrator.

2 And I think we -- originally the
3 letters to the Administrator sometimes also
4 contained that summary of the meeting and that's
5 why they got so long. We heard from these
6 people, and they said all these great things, da-
7 da-da-da, and then we would get to the
8 recommendations.

9 So if we're keeping the meeting
10 summary as one and the letter to the
11 Administrator as another I guess my question is
12 it seems -- can they be developed in parallel?
13 Does the summary letter have to be developed
14 before the letter to the recommendations? If so,
15 it's going to slow it down.

16 I mean, it seems to me like in this
17 meeting we've got a pretty good handle on the
18 letter to the Administrator and the
19 recommendations. So that actually might come
20 before the summary, and maybe that's okay.

21 And the summary could be developed
22 from -- the court reporter then does a summary,

1 and then the NOAA staff with their technical
2 knowledge help tease out some of the summary, and
3 then that's finalized by us.

4 I guess my thing is there's two
5 separate pieces and I don't think they have to --
6 what's the order they have to be done in. I
7 could see how it could slow things down if it
8 were one then the other.

9 MEMBER BARBOR: I agree with Susan.
10 I think part of the problem is some of the later
11 meetings we dissolved with virtually no thought
12 to what the recommendation letter was going to
13 be. I mean, it might have had one or two loosely
14 developed ideas.

15 And so then we all dissolve and okay,
16 now, whose job is it to take the -- and what is
17 the responsibility of all of us to say yes,
18 that's what we said.

19 So I think the real key is if we
20 progress smartly with a recommendation letter
21 over the course of the deliberations then, yes.
22 The meetings, we're not going to change that.

1 It's what do we want for our recommendations.

2 MEMBER SHINGLEDECKER: So I guess to
3 Juliana's point and getting assistance from NOAA
4 and where would we want their clerical support.

5 Personally, I would rather have their
6 support on the meeting summary side of things and
7 leave the letter of recommendation to us if I had
8 to divide it up.

9 MEMBER MILLER: And I think during
10 breakout sessions, NOAA should provide someone to
11 take notes during the breakout session. The
12 presentations, we've mostly got PowerPoints,
13 except for a very few exceptions.

14 And, I mean, that's one thing that
15 makes the meeting summaries so long is if you try
16 to include all the information that somebody put
17 out. You know, it might be that you just put
18 links to the PowerPoints and you can go look at
19 those.

20 But in breakout sessions where you're
21 trying to capture things and you're trying to
22 interact with if there is the public here, I just

1 think in those circumstances -- and by the way, I
2 would say I don't think we need to have breakout
3 sessions every time.

4 But in those circumstances I think
5 there should be a NOAA recorder there. Because
6 there's not going to be a court reporter. And
7 you lose -- well, I don't know if -- yes.

8 So that would be my recommendation, is
9 that NOAA expects to provide the staff to support
10 the breakout sessions.

11 And what happens during the meeting,
12 if we're happy with what notes we take, that's --

13 MEMBER BARBOR: Again, I think the
14 problem comes is when we're sitting here trying
15 to draft a letter three months after the fact.
16 Then, yes, we need to have the summary and the
17 transcription to remember what the heck we did
18 and what we thought was important.

19 MEMBER BLACKWELL: So are we okay with
20 making sure that NOAA staff are charged with
21 doing a summary -- draft summary of the meeting?

22 Kind of doing it realtime as each

1 session wraps up. Having something that's not
2 too detailed, but at least catches the high
3 points and provides the notes from any breakout
4 sessions that do occur in any future meetings
5 that we have.

6 We all have -- we bring people here.
7 They're busy with conducting a webinar and making
8 sure other things are happening.

9 But I think besides the actual
10 presentations, maybe some of the questions that
11 come up for some of the discussion things, those
12 are the things that would be captured when
13 they're not manning the presentations.

14 MEMBER MILLER: I don't think the
15 presentations need to be summarized. Unless
16 there's discussion.

17 MEMBER BLACKWELL: The discussion
18 part. I agree. And only if there's really
19 something that comes out. And maybe it's, hey,
20 is that something that we want to capture. Or
21 are we okay with that just being a transcript
22 annotation.

1 And I think we just have to be
2 cognizant of that. Maybe as each session is
3 completed we just -- you know, is there something
4 you want to make sure is captured by the staff,
5 and people are okay with the way it's going.

6 It's going to take some getting used
7 to, I think, to retrain ourselves to do that, but
8 I think it's probably the right way to go. We
9 should do that. Gerd?

10 RADM GLANG: We have a reporter. He
11 produces a summary within 30 days. So if we want
12 to do something in addition, we're going to have
13 to pay for that. We've got to have somebody over
14 there.

15 So what's the purpose of all this
16 recording and meeting minutes? What is it we're
17 trying to do?

18 As part of the FACA law, there is a
19 statutory requirement that we produce meeting
20 minutes. So that's the first requirement we have
21 to meet.

22 The second requirement is so that we

1 can recall what it was we discussed for the
2 purpose of reporting out. Although there is no
3 requirement to report out. The panel can choose
4 how it wants and when it wants to communicate.

5 I don't recall it saying anywhere that
6 the panel has to write a letter to the
7 Administrator, but that's how this panel has
8 chosen sort of as their -- chosen to document
9 that they met and this is what they heard.

10 So if we're asking to produce informal
11 meeting minutes I think we can ---- you know,
12 certainly there are enough folks here from our
13 staff who can be charged with taking notes going
14 into the future, but I just don't think we should
15 be striving for a product that's going to be as
16 comprehensive as what we're going to get from the
17 court recorder because that would be a
18 duplication.

19 You know, I think what the panel did
20 here today was we actually got a letter drafted.
21 So I think the urgency is much less, right? We
22 have a letter. We along the way stopped and

1 said, well, what did we hear. Oh, we'd like to
2 include this point.

3 So I think we've actually practiced
4 some better behavior here that will help support
5 us when we do get the final meeting summary from
6 the court reporter. So how much more do we need?

7 The panel is going to be able to
8 produce a letter here pretty much more or less
9 ready to go. There will be some wordsmithing,
10 I'm sure, but what are we trying to achieve here?

11 MEMBER SHINGLEDECKER: I guess my
12 question was you had said that prior to
13 Charleston it was NOS staff that did the summary,
14 is that correct? And then Charleston it was the
15 court reporter.

16 And I don't know if this is where
17 things got out of line ---- and I'm sure our
18 court reporter is wonderful, but do we need
19 someone with the technical knowledge of these
20 discussions a little bit to help inform that
21 summary or not?

22 RADM GLANG: So we receive the meeting

1 summary that comes to everyone. And there's an
2 opportunity to review it and make changes to it.

3 MEMBER ARMSTRONG: So I think we
4 partly got to where we are now, which is a good
5 state of the affairs, on the back of Joyce's
6 efforts.

7 And so I think maybe what we need to
8 do is find a way that we get to the same point
9 without asking Joyce to carry the load.

10 MEMBER MILLER: Well, I don't mind
11 being one of the people that catches summary
12 things and so forth.

13 But I felt like in the breakout
14 session, it was us talking and it just wasn't
15 being captured anywhere. And that's the reason I
16 said I think the breakout session is where we do
17 need good recording.

18 And I don't know if during the -- if
19 we're going to get a summary from the court
20 reporter. I mean, I think it behooves us if we
21 get the summary from the court reporter that
22 somebody with technical knowledge goes through

1 that 1,800 pages and looks at the summary and
2 says, is everything that we needed to capture
3 here?

4 CHAIR PERKINS: Maybe we can do this
5 in two pieces, right?

6 So the letter. I think we've got a
7 clear vision of how we're going to build the
8 letter. We're going to build the letter from the
9 input, the key inputs that we capture each day,
10 like we've done here.

11 We're going to draft it like we're
12 doing here. We're going to put it up on the
13 Google Drive, and we can distribute it by email.

14 And then we're going to set a review
15 period. I would like to get a finite agreement
16 on how long that review period needs to be,
17 knowing that our goal is to exceed the Admiral's
18 expectations and have this in less than 30 days.

19 So maybe let's just talk about the
20 letter for a minute and get through that, and
21 then we can get back to the meeting summary
22 report and/or minutes because that's a little

1 more complicated.

2 So how long is a reasonable -- I mean,
3 we all travel. We all have other
4 responsibilities. Some of you are out deployed
5 on ships and don't have seven by 24 internet
6 access.

7 So, if we said ---- how long?

8 MEMBER MILLER: One week, and if
9 somebody is going to be gone and inaccessible,
10 you let the chair know beforehand.

11 But I would also suggest that if it's
12 somehow on Google Docs or by email that if you
13 don't have any comments that you -- or in the
14 Google Doc at the end of it you put your name and
15 then say, no comment, so that we know everybody
16 has had a chance to review it.

17 That way it's like, well, you know, we
18 haven't heard from three panel members.

19 CHAIR PERKINS: Is seven days
20 acceptable? Anyone feel that that's not
21 acceptable?

22 MEMBER LOCKHART: I'm a little

1 uncomfortable with that. I mean, if you're
2 traveling, travel often takes five days.

3 If you stretch that out to at least a
4 week and a half, I think there's a good chance
5 that I would be in an office or be able to look
6 at something, but if you set it to one week
7 there's a good chance a lot of the time I may not
8 be able to.

9 MEMBER MAUNE: I agree. Many of us
10 are out all next week for a different conference.

11 MEMBER KUDRNA: I would say two weeks
12 for that review and then after the final
13 revision, two weeks. So you have four weeks in
14 total after the review. A final version in two
15 weeks and that's it.

16 MEMBER KUDRNA: I'd like to pose
17 something concerning the court reporter kind of
18 issue.

19 I attend the Port of Chicago meetings
20 and they have legal authorities in a board
21 meeting. And what they do is they tape the
22 meeting, and staff does a summary of that

1 meeting, and if there is an issue they'll go back
2 and transcribe it.

3 And 98 percent of the time they never
4 have to look at anything associated with those
5 tapes, and they save all the resources and all
6 the time applicable to that issue.

7 So if we started doing that there
8 could be a recording. They use a simple recorder
9 for their meetings. Their numbers are similar to
10 ours. Let the NOAA staff do a daily summary that
11 we see, and do a two week/two week thing. It
12 would be less expensive and probably in 98
13 percent of the occurrences we'll never have to go
14 back to the meetings.

15 MEMBER FIELDS: I thought it was
16 required that we had to have recordings or
17 whatever for the entire time because it was a
18 public meeting. Is that correct or not?

19 MEMBER KUDRNA: You will and we do in
20 Chicago, but it doesn't mean you have to
21 transcribe it.

22 CHAIR PERKINS: Can we go back to the

1 letter again for a second? This is really clear
2 what the panel's responsibility is here and what
3 our timeframe is.

4 But there's the NOS review of the
5 letter that has always taken place. So is the
6 NOS review of the letter going to fit within this
7 timeframe?

8 RADM GLANG: It's the panel's letter.
9 We don't need to be involved at all.

10 CHAIR PERKINS: Okay. On the last
11 letter from Charleston I reached out to Paul
12 Bradley, asked for his help with wordsmithing.

13 So if we choose -- if the panel
14 chooses to ask for that assistance, does that
15 timeframe look reasonable?

16 RADM GLANG: You've got two and two up
17 there? Two weeks and then two weeks?

18 CHAIR PERKINS: Yes, sir.

19 RADM GLANG: That seems reasonable to
20 me.

21 CHAIR PERKINS: Okay, great. Now the
22 meeting summary. In the disconnect that happened

1 after the Charleston and why we had to amend the
2 minutes.

3 In what we've done here today, we went
4 upstairs to the third floor right? With Mike's
5 help and Audra's help, we've got eight, nine flip
6 charts that got consolidated into a two-page
7 document that got distributed to you this
8 morning. All of that happened completely opaque
9 to the court reporter.

10 So the court reporter isn't going to
11 completely solve capturing all of the content.
12 And I think that's part of what led to how things
13 didn't end up in the meeting summary after
14 Charleston, is that we had similar breakout
15 sessions and not all of that content gets
16 captured by the court reporter because, one, he
17 can't be in both places, and two, we didn't have
18 mics and all of the recording equipment in those
19 rooms. And we brought flip charts and things
20 back in that weren't audible.

21 So, you know, out of our breakout
22 sessions and the summaries that were prepared and

1 that we showed today, how does that content end
2 up in the meeting summary report?

3 RADM GLANG: Well, so certainly the
4 outcome from the breakout sessions gets recorded
5 in some takeaway. So there's a hard copy of that
6 as you mentioned. That becomes part of the
7 record.

8 CHAIR PERKINS: There is this time.

9 RADM GLANG: It becomes part of the
10 record at the time that the full panel then is
11 reconvening and discussing the breakouts, and
12 then we're also discussing it on the record, what
13 came out of the breakouts.

14 So it is, in fact, part of the record.
15 It may not have all the details of what's in that
16 two-page document, for example, that a particular
17 session produced. But that then becomes a
18 product of the meeting. So it's made available.

19 CHAIR PERKINS: Okay. And so the
20 court reporter summary transcript is going to be
21 put on the Google Drive? Or is it going to be
22 emailed to all of the panel members?

1 It went to me last time, and I
2 reviewed it and I missed the omissions. And
3 that's what led to having to do our amended
4 minutes. So I would like to create clarity on
5 how that summary report is going to be
6 distributed.

7 And then let's talk about what the
8 review timeline, if any, needed for that is so
9 that we can get to a meeting summary report or
10 minutes that everyone is happy with the content
11 of.

12 RADM GLANG: I think as a matter of
13 practice that meeting summary is always shared
14 with the full panel by email. And I'm pretty
15 sure it would have been shared that way after the
16 Charleston meeting. Was it not?

17 CHAIR PERKINS: I don't --

18 RADM GLANG: It doesn't matter.

19 CHAIR PERKINS: I don't know.

20 RADM GLANG: We can share it by email.
21 We can also post it as a Google Doc. We can do
22 it both ways.

1 CHAIR PERKINS: Yes. If it was
2 shared, we didn't have a proper inclusion and
3 participation in it, that's true.

4 So if we put it on the Google Drive,
5 same two weeks? Okay, and then there will be --
6 after comments, there will be another two weeks,
7 and we should be good.

8 So what else do we need to have in a
9 standard operating process procedures document?

10 MEMBER MILLER: Well, the expectation
11 we talked about earlier today, about responses to
12 our letters, perhaps.

13 You know, how we expect getting
14 responses and in what form. For instance, the
15 right whale issue that we were talking about
16 earlier.

17 CHAIR PERKINS: On the follow-ups.
18 Okay.

19 So after Charleston, as the chair, I
20 sent correspondence to everyone who presented at
21 the Charleston meeting thanking them for their
22 time and sharing with them a copy of the

1 recommendation letter.

2 Looking for I guess consensus that
3 that same thing could happen with signatures from
4 the entire panel, or it could be a letter sent on
5 behalf of the panel, not just the chair and the
6 vice chair.

7 MEMBER FIELDS: I think listening to
8 some of the issues I certainly understand.

9 And I applaud you for sending the
10 speakers a thank you for attending the meeting
11 because obviously the meetings are only
12 informative if these folks show up at the
13 meeting, and I think that that was a good thing
14 to send out. Thank you.

15 And I think if there is -- if the
16 spreadsheet, or whatever is on the website, is
17 kept current with the list of recommendations --
18 I'm not asking for a whole lot of other stuff,
19 just the list of recommendations. And then a
20 column that says that this is the response, or
21 whatever we got back from NOAA.

22 Using the right whale thing as an

1 example. If the email came back -- well, not if,
2 but the email came back that said that Fisheries
3 was going to be looking into this, or had the
4 ball to deal with this. It would be easy to put
5 that then on the site that said right whale --
6 NOAA has filtered down to Fisheries.

7 And then you could go back -- if this
8 is the current concern that you have, you could
9 go back to those speakers and say -- or those who
10 were interested in that particular issue and say,
11 you know, this is the response. Go to the
12 website and there's the information. And your
13 concern about follow-up with the folks that you
14 sent this thank you letter to would be done.

15 CHAIR PERKINS: Agreed.

16 MEMBER FIELDS: And that would be
17 easy. All of us would be able to see it. They
18 would be able to see it, and there would be no
19 other responsibility on your part. My thoughts.

20 CHAIR PERKINS: I think that's a
21 workable implementation of both documentation and
22 visibility on the website.

1 MEMBER FIELDS: Absolutely. It would
2 take care of the issue of keeping track of all of
3 our recommendations that we have out there, and
4 then the status of those recommendations.

5 They're being worked on, it's not
6 going to be worked on. Whatever the resolution
7 is, or non-resolution is, at least everybody
8 would then know.

9 And I would recommend that in the
10 staff putting together and updating the website
11 that if this is something that is agreed upon,
12 then we start with this meeting and the last
13 meeting, and then work our way back to the other
14 recommendations and not try to work from ten
15 years ago forward. And that's just an example.

16 I think we should work presently back,
17 using Charleston meeting as the starting point
18 and then if you want to fill in the other ones,
19 go back and fill them in.

20 CHAIR PERKINS: I agree, going back
21 beyond that may not be fruitful. But
22 implementing that with Charleston as the starting

1 point.

2 How do we engage the new website
3 developer to get that document on the website?

4 RADM GLANG: So that's still going to
5 take awhile. We have a lot of website updates
6 that need to happen program-wide and that's his
7 responsibility. It's the whole website. We're
8 going to rebuild the framework.

9 So I'm not expecting any changes to
10 our website for quite a few months, probably
11 another eight or nine months before anything
12 starts moving.

13 CHAIR PERKINS: So in the interim
14 we'll track those recommendations in that manner
15 on the Google Docs site.

16 RADM GLANG: So I mean that said
17 though, as clunky as the current website is, any
18 documents we can still post to it. It's just
19 clunky discovering them.

20 MEMBER FIELDS: Well, then my
21 recommendation would be to start with Charleston
22 and this meeting.

1 We know we're going to have ---- we
2 had four recommendations from Charleston. We've
3 got, well maybe two here. That will be six. Put
4 them on the website as it exists now. And as you
5 all get to -- as the web person gets to setting
6 it up, then you can set it up in a more formal
7 manner, and then go back.

8 Put the recommendations there and put
9 whatever the response was there and let it go
10 from there, and then that way it will be on the
11 website. Everybody, the public and everybody
12 would know where to look for it.

13 CHAIR PERKINS: Should we talk about
14 expectations for the working groups? You know,
15 for tracking their activity?

16 Working groups in the context of what
17 do we want to put in our standard operating
18 procedure and process document for how workgroups
19 report back to the larger panel.

20 We want to leave whoever follows us
21 with a clear outline and roadmap so when someone
22 like Dave who's new to the panel gets volunteered

1 to co-chair a working group, and his chair leaves
2 him hanging and he has to do it all himself, it
3 would be nice if there was a process document
4 that clearly defines what is supposed to take
5 place.

6 So this is where we could talk about
7 working groups will meet at least monthly.
8 You're only talking about trying to get five
9 meetings in. You know, four meetings in and then
10 prepare your report that's due at the next panel
11 meeting.

12 MEMBER MILLER: It kind of depends
13 upon how much you've got to do.

14 For instance, in between now and the
15 next meeting Legislative has review the HSIA.
16 And we could review that and probably have a
17 single telephone con and we'd be fine. And
18 probably to some extent codify these notes, these
19 standard operating procedures. That's also one
20 meeting.

21 I don't think you want to say that you
22 have to have a meeting a month. But it needs to

1 be -- and the planning group may have to have a
2 meeting every two weeks for awhile. I don't know
3 that you want to say once a month.

4 CHAIR PERKINS: Well, maybe we say
5 that the chair will report progress once a month.

6 I'm trying to avoid the situation of
7 forming another working group that doesn't meet,
8 doesn't get engaged, and then gets disbanded.

9 MEMBER SHINGLEDECKER: I would think,
10 instead of dictating how frequently they're going
11 to meet, we could say that at each physical
12 meeting of the HSRP we will discuss the
13 activities and expected outcomes for each
14 workgroup that will be delivered by the following
15 meeting. So basically ensuring -- we check in
16 with the working groups and we make sure they all
17 have something to do.

18 I get nervous when you say you have to
19 meet once a month that it's going to make people
20 more reluctant to chair those working groups.

21 CHAIR PERKINS: Yes. Agreed, that's
22 not a good plan, mandating that they meet.

1 MEMBER ATKINSON: In our case we know
2 what our deadline is and we kind of know what
3 we're supposed to do. So we'll make the
4 deadline.

5 MEMBER KUDRNA: I think in some cases
6 you've got to have a clock on it.

7 Like for example, the planning piece
8 of the next meeting. Lynne said if you want a
9 particular venue you have to commit to a location
10 by then.

11 So there probably are some elements
12 like the planning of the next meeting that need
13 some short-term decisions that feed back to NOAA
14 to take action concerning bids for hotel,
15 schedule, and initiation of invitations and all
16 those kind of things.

17 Other things could be worked on by the
18 committee towards the next meeting.

19 CHAIR PERKINS: Okay. Is there
20 anything else we should include in a standard
21 operating process and procedures outline? Beyond
22 the letter and the review of the meeting summary

1 minutes.

2 MEMBER FIELDS: At this point I will
3 say no and we start with that. And if at the
4 next meeting we discover that there's something
5 that needs to be added to it, then we add and let
6 it be a living document as opposed to cast in
7 concrete.

8 CHAIR PERKINS: Okay, good. Feels
9 like progress from where I'm standing, but I'm
10 standing up here and you're all looking at me, so
11 --

12 (Laughter)

13 MEMBER MILLER: Scott, I'm still very
14 unclear that we came to any consensus about the
15 notes-taking during. Whether we want summary
16 notes taken during the meeting and/or the
17 breakout sessions.

18 I'm trying to sort of incorporate what
19 we're discussing. I'm still very unclear what we
20 want there.

21 And also what the schedule is for
22 later on in the meeting summaries in terms of

1 reviewing them. Does anybody have a clear idea
2 of what's been said?

3 CHAIR PERKINS: Well, I think our
4 expectation is it takes at least 30 days to get
5 the meeting summary transcript.

6 MEMBER MILLER: And that's the only
7 summary transcript?

8 CHAIR PERKINS: Correct.

9 MEMBER MILLER: Or that's the only
10 summary that we're producing?

11 CHAIR PERKINS: It's the only one I'm
12 aware of.

13 So somewhere between 30 and 45 days we
14 get a court reporter-provided meeting summary
15 transcript that we will post and review within
16 two weeks. Those changes/comments/edits get
17 posted, another two-week review cycle, and then
18 the official meeting summary and minutes should
19 be done.

20 That didn't answer your question on
21 the note-taking that's required to accomplish
22 that.

1 MEMBER KUDRNA: Scott, just to
2 clarify, then we might be sending our letter to
3 the Administrator before we see the minutes.

4 CHAIR PERKINS: That's correct. It
5 sounds like we absolutely will be in a position
6 where the letter to the Administrator will
7 precede the meeting summary transcript.

8 MEMBER FIELDS: And as I have
9 understood this discussion that should be okay
10 because we have as a group decided what the
11 points are that we want to put in that letter
12 throughout the meeting period, and then put the
13 recommendations together. Or have I
14 misunderstood that?

15 CHAIR PERKINS: No, I think the
16 Achilles' heel might be is if we have a panel
17 member who's unable to attend.

18 So if we have a panel member who's
19 unable to attend they're not going to have
20 content from a summary transcript available. So
21 their ability to review and contribute would be
22 diminished. Other than their own subject matter

1 expertise, you know.

2 VICE CHAR HANSON: I guess that's why
3 it's important to attend.

4 CHAIR PERKINS: Exactly.

5 VICE CHAR HANSON: That's why we're
6 here, right? So I'm with Evelyn. I don't see a
7 big deal with this.

8 CHAIR PERKINS: I don't either. I'm
9 not going to lose sleep over that.

10 MEMBER FIELDS: Joyce, was your
11 concern the actual meeting as opposed to the
12 summary of the meeting? Is that what you were
13 asking about?

14 MEMBER MILLER: No, we'd had various
15 discussions about recording during the meeting
16 and getting summaries.

17 I guess what I've already said and
18 what I would push for is that during breakout
19 sessions that we are provided with a staff member
20 to take notes.

21 MEMBER FIELDS: And I think we all
22 agreed with that. I think that's exactly what we

1 agreed to. That's what I heard.

2 MEMBER MILLER: Yes, but if we're all
3 taking our own notes during the general meetings
4 we've got that information for ourselves to check
5 on.

6 MEMBER FIELDS: And in order to put
7 this letter together.

8 MEMBER MILLER: And in order to put
9 that letter together.

10 MEMBER FIELDS: Right.

11 MEMBER MILLER: But we only sit in one
12 breakout session. There's no court reporter in
13 the breakout session.

14 So what I would advocate for is that
15 we make sure that there is an NOS staff member
16 who is responsible for taking notes during the
17 breakout session.

18 MEMBER FIELDS: And what I heard was
19 that's what we're going to do.

20 CHAIR PERKINS: Tiffany, can we put
21 the draft letter to the Administrator up?

22 All right. So if you can take a

1 second. We're going to post it and you're going
2 to have two weeks to review it. But we'd like to
3 say let's try to get an 80/20 solution here. You
4 know, can we make sure that we've at least got 80
5 percent of the content.

6 VICE CHAIR HANSON: Scott, I would
7 recommend you strike Vice Chair Hanson with a
8 request and just say the panel requested. It
9 needs to be anonymous ---- unified, I guess.
10 That's right, that's a better word.

11 RADM GLANG: This may be a
12 technicality, but are we potentially out of line
13 if the panel requested that a congressman do
14 something?

15 (Simultaneous speaking)

16 CHAIR PERKINS: So, just a reminder
17 that we're still on microphone here, folks. So
18 in order for everyone to hear us and the court
19 reporter to pick us up we should be practicing
20 good hygiene with the microphone. Audio hygiene.

21 MEMBER MAUNE: I don't know if the
22 numbering makes any difference ---- this is Dave

1 Maune.

2 I'm not sure if the numbering makes
3 any difference, but it seemed as though when I
4 saw the list before that the planning and
5 engagement was working group number 2.

6 CHAIR PERKINS: Well, I think 1 and 2
7 were the prior existing ones, Dave. Legislative
8 Policy and Arctic Emerging Priorities were
9 created in prior HSRP meetings. So I think that
10 we may have showed it as 1 and 2.

11 MEMBER MAUNE: I have no objection,
12 then we should change the other document.

13 I just don't want to be asked are you
14 on working group 2 or 3. I may not know which
15 one is correct.

16 CHAIR PERKINS: It might be easier if
17 we change those to bullet points and get rid of
18 the numbers, for clarity.

19 So the intent of the last statement is
20 that the purpose statement, the membership of the
21 working groups, that will be reflected in the
22 meeting summary transcript document, then we

1 don't have to put it into the letter to the
2 Administrator.

3 Great. Can we go down to the next
4 page?

5 RADM GLANG: So, hang on a second.
6 Just to be clear that the DFO has approved these
7 four working groups, right?

8 There's a little thing in the bylaws
9 or charter, or maybe both, where the DFO approves
10 working groups. So I would ask that you reflect
11 that in some way.

12 CHAIR PERKINS: Okay, so after the
13 word in ---- resulting in the DFO approving four
14 working groups going forward.

15 MEMBER SHINGLEDECKER: Are those now
16 formally approved, or do you need the purpose
17 statement written out for each of those? Because
18 I know that was a gap in the past.

19 RADM GLANG: So I just looked at the
20 draft document on the working groups and we don't
21 have a fully formed purpose statement for the
22 Coastal Intelligence and Resilience working

1 group.

2 I think the others are adequate for me
3 to get what you mean.

4 MEMBER SHINGLEDECKER: I think, if I
5 recall Evelyn gave a nice concise one-sentence
6 purpose for that. But if we need to come up with
7 something more thorough, we probably should do
8 that.

9 MEMBER LOCKHART: Larry and I can do
10 that next week.

11 RADM GLANG: So the one sentence by
12 itself is, if that's all you want, okay.

13 MEMBER FIELDS: We're looking at this
14 as a temporary group that might not have to
15 continue after about six months. And so that's
16 the reason why we only looked at a very brief
17 statement and a very specific statement as to
18 what they were going to do because it wasn't
19 expected to be a long-term working group like the
20 other three might be.

21 RADM GLANG: So would we want the
22 purpose statement to reflect that?

1 MEMBER FIELDS: That's what we were
2 trying to do.

3 RADM GLANG: Okay. So you will be
4 adding something to that single sentence.

5 MEMBER FIELDS: If you want us to add
6 something, we will do that.

7 RADM GLANG: I think it should be
8 clear what you expect to get out of the working
9 group, and over what period they'll do their
10 work, and then the group will be disbanded.

11 MEMBER FIELDS: Okay.

12 CHAIR PERKINS: So can we move down to
13 page two, please?

14 I think it's important that we do
15 spend a little bit of time on the wordsmithing of
16 this while we're all here.

17 MEMBER SHINGLEDECKER: I think it
18 looks really good.

19 MEMBER KUDRNA: Scott, does this
20 increase the backlog?

21 RADM GLANG: So Frank, to just unpack
22 your question for a moment. You asked does this

1 increase the backlog. Not getting enough surveys
2 done will not reduce the backlog. So I'll leave
3 it at that.

4 MEMBER KUDRNA: Well, I mean the point
5 here is to have NOAA do something about this, and
6 if it increases the backlog ---- I mean if that's
7 an accurate statement, I'm posing that as an
8 arguing point for why NOAA should do something
9 about this.

10 CHAIR PERKINS: I think your point is
11 perfect. We've got an introduction. We've got a
12 nice body there. What we don't have is our
13 conclusion. We don't have the ask.

14 MEMBER BARBOR: And to Frank's point
15 I actually consciously did not address the
16 backlog because I thought a 201-year isn't much
17 different than a 200-year backlog.

18 And the issues that we saw was just
19 really being inefficient. And actually that last
20 part wrote long-term core competency of NOAA.

21 CHAIR PERKINS: So we need a
22 concluding sentence that begins with something

1 like, the HSRP asks that the Administrator within
2 60 days, do something.

3 And we need to put our heads together
4 on what the do something should be worded as.

5 MEMBER MILLER: I don't think we want
6 to tell them what to do. There's many things
7 they could do. If it's just reduce backlog, oh
8 well, put out more contract surveys.

9 What we're concerned about as much as
10 anything is the basic hydrographic expertise, and
11 the need to reduce the backlog of course, but
12 that NOAA has to maintain its core capabilities.

13 Basically I think we're asking that
14 the Administrator facilitate better usage of
15 ships. I don't know how to --

16 MEMBER BARBOR: Could we call them
17 systemic issues? The panel invites the
18 Administrator to address the systemic issues,
19 which prevents full utilization of the
20 hydrographic survey ship time.

21 CHAIR PERKINS: Are you saying this is
22 just an issue with the hydrographic survey ships?

1 MEMBER FIELDS: We consciously talked
2 about hydrographic ships because this panel's
3 purview is hydrographic services and not what's
4 going on with the other ship time. Because
5 that's not something that we should be involved
6 in.

7 CHAIR PERKINS: Ken, can you say that
8 one more time, please?

9 MEMBER BARBOR: The Hydrographic
10 Services Review Panel invites the Administrator's
11 attention to address the systemic issues
12 preventing full utilization of hydrographic ship
13 time.

14 RADM GLANG: Wouldn't you rather
15 actually hear what NOAA is doing to fix the
16 problem?

17 CHAIR PERKINS: Is there anything
18 wrong with us requesting a report? The HSRP
19 would request a report on what is being done.

20 MEMBER FIELDS: I'm not sure that we
21 should ask for a report more than ask for
22 feedback as to how it's going to -- what they're

1 going to do because I know who's going to write
2 the report.

3 So I'm not certain that a report is
4 what you want because that looks to me like
5 you're looking for a lot of detail that I'm not
6 sure we really need. What we want is just the
7 ships to sail for the number of days that they
8 should be sailing.

9 MEMBER SHINGLEDECKER: Are we asking
10 for highest-level attention to this issue? You
11 know, above NOS.

12 VICE CHAR HANSON: What's the historic
13 usage?

14 MEMBER BARBOR: My buddy here wanted
15 that information and I said well, it doesn't
16 matter what it was. It's 58 percent less. We're
17 only using 58 percent of it, so.

18 VICE CHAR HANSON: Just looking, I
19 don't know if that's good or bad, right?

20 MEMBER KUDRNA: I think invite is a
21 little soft. I would use urge. Urges the
22 Administrator's attention.

1 MEMBER SHINGLEDECKER: Bill, as far as
2 historic -- Gerd had a nice visual that
3 definitely showed a very clear downward trend
4 line.

5 RADM GLANG: So where that 58.6
6 percent comes from. So that was for -- the sea
7 days were allocated at the beginning of Fiscal
8 Year 2014. I don't remember exactly what the
9 number was. And that's what was allocated to our
10 ships.

11 And of those total number of days, the
12 ships were only able to execute 58.6. Does that
13 help, Bill?

14 VICE CHAR HANSON: We have issues with
15 our dredge fleet as well. There's some years we
16 get 40 percent. There's some years we get 80
17 percent. Weather, wait time, sail. In a
18 maritime environment to me, unless it's got a
19 baseline it's kind of hard to understand what
20 that means.

21 Would you typically do 80 percent? Is
22 this a dramatic shift or is this just a bad year?

1 What story are you trying to tell?

2 MEMBER ARMSTRONG: We typically do
3 close to 100 percent.

4 CHAIR PERKINS: I think the word used
5 after OCS, should be received or something other
6 than used.

7 RADM GLANG: So technically the way
8 this works, right, is the ships are owned and
9 operated by OMAO. And for the purpose of Coast
10 Survey's projects the ships are allocated a
11 certain number of sea days.

12 So when the ships go to work they're
13 executing projects on behalf of Coast Survey, the
14 program.

15 CHAIR PERKINS: I'm trying to make
16 sure we have that sentence worded to where it's
17 clear that the problem wasn't a lack of execution
18 on OCS's part.

19 If we say that OCS only used 58
20 percent it's not --

21 RADM GLANG: That could be
22 misinterpreted. So I get your point.

1 MEMBER MAUNE: Executed?

2 MEMBER MILLER: Was able to utilize?

3 MEMBER BARBOR: Only 58.6 percent of
4 the allocated ship days were made available to --

5 MEMBER MILLER: No, it's not that they
6 were -- see, there's a couple of different
7 issues.

8 Three or four years ago, or five years
9 ago when the fuel prices shot up, NOAA hadn't
10 allocated enough money to run the ships.

11 And so we were seeing -- out in the
12 Pacific, we were seeing where we had run 223,
13 224. We were seeing years where we ran 170. And
14 that was strictly because NOS didn't give the sea
15 day -- or there weren't the sea days.

16 So that's not the case anymore. You
17 had two hundred and something sea days for the
18 two ships last year? Something. And because --
19 in that case, because they didn't have staff,
20 they couldn't make use of them. They didn't have
21 engineers in that case.

22 But it can also be that the ships are

1 broken. So it's a combination of the three.

2 It's not just that there aren't any engineers.

3 MEMBER BARBOR: The ships were ready
4 for sea only 58.6 percent of the allocated days.
5 Is that accurate?

6 VICE CHAR HANSON: On that sentence
7 there, instead of saying for example because that
8 invites me to think about what you're comparing
9 it to.

10 But if you say, as a result, in 2014
11 OCS only ---- whatever word you want to use
12 there. It ties it back to the first sentence.

13 MEMBER ARMSTRONG: So again, going
14 back to, as a result, in 2014 ships were only
15 available for sea.

16 MEMBER MILLER: No. Ships --

17 MEMBER ARMSTRONG: Were only ready for
18 --

19 MEMBER MILLER: -- were only capable
20 of going to sea. I mean, there probably -- it
21 probably was some combination of not having
22 engineers and broken things, but that year it

1 wasn't sea days.

2 I mean, you could also say, in the
3 past five years ships have only been allocated
4 fewer than 180 sea days a year.

5 MEMBER BARBOR: But we're saying 58
6 percent of those ---- of the days allocated.

7 MEMBER ARMSTRONG: Yes. So if NOAA
8 doesn't get the budget to operate the ships, the
9 Administrator can't do anything about that.

10 But in this case it was budgeted, the
11 sea days were allocated and the ships were only
12 able to sail. I think that's right, Admiral, is
13 it not? For whatever reason, the ships were
14 funded and set up to operate that but they just
15 were not able to go because of staffing and
16 equipment.

17 MEMBER MILLER: You might say, was
18 only able to use. I don't know if that makes it
19 any better.

20 MEMBER ARMSTRONG: Achieve.

21 MEMBER MAUNE: It seems like they
22 could only deploy 58 percent of the time.

1 CHAIR PERKINS: Is it beneficial for
2 us to have the statement in there about the
3 decline over the past decade? Or do we want to
4 try to keep this succinct and focused on the
5 problem last year?

6 MEMBER MILLER: I think it's important
7 to point out the declining number of days that
8 the ships actually operate, for whatever reason
9 there is, and it has steadily declined. I wish
10 we could put the graph in there but we can't, so.

11 CHAIR PERKINS: Why do you say we
12 can't put the graph in there? Why can't we put a
13 graph in?

14 MEMBER MILLER: Because it's not my
15 graph.

16 CHAIR PERKINS: It's our letter.
17 Where do we get the data for a graph? I mean, I
18 think that's exactly what it's lacking is
19 substance, you know, tangible metrics to support
20 the 58.6 under-utilization.

21 MEMBER MILLER: Are there such graphs
22 on any website?

1 CHAIR PERKINS: Well, that gets back
2 to why we're requesting a report.

3 MR. STONE: It's part of the public
4 record because it was reported out, right? You
5 can use the graphic.

6 MEMBER MILLER: Well, actually,
7 perhaps we should ask for an analysis of ship
8 usage. I mean, is that an ask? An analysis of
9 ship usage. Juliana?

10 MEMBER BLACKWELL: I'm sorry, I
11 haven't paid close attention, but can you maybe
12 ask for a briefing or something at the next HSRP
13 when we're in town? And maybe have something
14 talk to it?

15 I mean, it puts them a little bit on
16 the spot, but having a dialogue I think might be
17 -- I don't know.

18 MEMBER BARBOR: I think a briefing is
19 fine.

20 Again, I feel a bit hesitant to tell
21 the Administrator to solve the problem, but a
22 report back on -- or a review with concern, what

1 actions are you taking, what plans do you have to
2 address?

3 MEMBER MILLER: Well, a report-out at
4 the next meeting means that we're going to learn
5 how many sea days they lost this year next
6 meeting.

7 And I mean, get those ships to sea
8 whatever it takes. Whether it takes sending out
9 only one, or raising the pay scale, who knows,
10 but do something.

11 CAPT BRENNAN: Joyce, this is Rick.
12 Having just come off of a CO assignment out
13 there, I mean a lot of the reason why -- and
14 we've discussed this, but I think for the Board's
15 edification.

16 There's no easy solutions here, and
17 this is why this has become such a systemic
18 problem. It's a really complex issue. I know it
19 shouldn't be. From a private sector perspective
20 it doesn't seem like this should be a complex
21 issue.

22 But I think given the situation that

1 we're dealing with it is. And I think that's the
2 -- certainly I would think that's the sensitivity
3 that we need to display in whatever comment goes
4 into that.

5 So I think certainly asking for how
6 that would be -- maybe a more holistic way to
7 deal with that is asking how this board could
8 potentially help with that situation would be
9 maybe a better cooperative way to look at it.

10 Because we are certainly in violent
11 agreement that it's an untenable situation, but
12 certainly some of the legislative things that are
13 hamstringing us on this and some of the other
14 budgetary reasons.

15 There's a number of whys and none of
16 them are certainly satisfying. I think the
17 reason that nothing has happened is not for a
18 lack of trying, I think, on the O&O parts.

19 MEMBER MILLER: I understand, but I
20 also listened to Margaret Davidson last time who
21 said, look at what NOAA is doing, seeing if
22 they're doing it right, and if they aren't kick

1 them in the butt. And that's exactly what she
2 said. And she's a major NOAA figure, you know.

3 And so, you know, we don't have to be
4 as sensitive to internal NOAA politics. We need
5 to look at what NOAA is doing and seeing if it's
6 doing it right. And have her tell us why it's
7 not doable.

8 MEMBER KUDRNA: How about something
9 like adding to the last sentence, we would like
10 to assist in resolving these issues.

11 MEMBER MILLER: I think we should ask
12 for an analysis of the situation too. And she's
13 probably already got it, or NOAA probably already
14 has it.

15 MEMBER BARBOR: Tiffany, I think what
16 Frank was saying there. So, have a comma after
17 times, and welcomes any suggestions on how the
18 panel may assist in this matter.

19 Also, if you go up one sentence there,
20 before hydrographic. Right above your cursor.
21 Where your blinking cursor is. Insert the word
22 allocated.

1 MEMBER MILLER: One of the things --
2 I put NOAA in several places because there's
3 other ships out there that could be used.

4 MEMBER MAUNE: Are you saying may
5 assist in this manner or assist in this matter?
6 M-A-T-T-E-R.

7 MEMBER FIELDS: Are we okay with that
8 one now?

9 CHAIR PERKINS: That's pretty good for
10 a first draft.

11 MEMBER BARBOR: And I took the liberty
12 to insert a recommendation too.

13 MEMBER MILLER: Should we spell out
14 what SCCOOS is?

15 MEMBER BARBOR: Sure. Southern
16 California Coastal Ocean Observing System
17 Regional Association. Southern California
18 Coastal Ocean Observing System Regional
19 Association.

20 CHAIR PERKINS: I know what we're
21 trying to accomplish, but the end of that first
22 paragraph with, modern environmentally friendly

1 vessels.

2 The system works for those old, rusty,
3 nasty, smoke-bellowing vessels too. So maybe we
4 should say expanding the navigation window,
5 rather than enlarging?

6 MEMBER MILLER: Perhaps you should
7 spell out larger, rather than just modern. I
8 mean, you're really talking about size.

9 CHAIR PERKINS: Right, right. Panamax
10 and post-Panamax. What nomenclature do we want?
11 Because that's really what we're saying. It
12 comes into play with things over 1,000 feet long
13 where 1 degree of pitch changes the under-keel
14 clearance by 10.74 feet. I took notes.

15 (Off the record comment.)

16 CHAIR PERKINS: So, I think we want to
17 say, Tiffany, for larger, deeper draft and wider-
18 beam vessels.

19 (Off the record comment.)

20 MEMBER KELLY: Yes. The vessels are
21 in fact more environmentally friendly because
22 these are newer engines that are in compliance

1 with the MARPOL, the international -- yes.

2 (Off the record comment.)

3 MEMBER KELLY: I mean, these are in
4 compliance with the latest requirements from the
5 international regulations regarding emissions and
6 vessel incidental discharges and ballast water,
7 et cetera. So these are actually much cleaner,
8 more environmentally friendly ships. And with
9 the economy of scale with the larger vessels the
10 emissions per ton of payload are actually much
11 less.

12 And you know, typically these -- one
13 very large ship requires fewer transits of
14 support vessels, i.e., tugs, pilot boats, et
15 cetera. Instead of 3 4,000 TEU ships coming in
16 and out, each with tugs and pilot boats alongside
17 refueling and whatnot there's now just a very
18 limited amount. So they are actually
19 environmentally friendly. I don't just say stuff
20 like that.

21 CHAIR PERKINS: What are the future
22 enhancements that we're fully supporting?

1 MEMBER FIELDS: We were thinking in
2 terms of technology.

3 MEMBER SHINGLEDECKER: I wasn't clear
4 if that was future enhancements of the system
5 here in Long Beach, or the further deployment of
6 this as well to other ports. I wasn't in your
7 breakout, so I don't know.

8 MEMBER BARBOR: Initially I had, yes,
9 supports the future build-out of the system
10 which, again, could be equally ambiguous in terms
11 of whether it's here or elsewhere.

12 CAPT BRENNAN: This is Rick Brennan.
13 In the presentation I gave I talked about adding
14 some enhancements to that web server that showed
15 the data. And we had talked about adding the
16 wave model overlay into that web viewer and winds
17 and AIS. And I know those were things that we
18 were wanting to add into that.

19 That synthesis in that web viewer
20 though, that's a bit of a point of debate there,
21 as far as whether or not that's actually a
22 service that we would be providing everywhere or

1 not. I mean, in this instance the way that we've
2 created and the specific intent for that web
3 service is purely to demonstrate the
4 capabilities.

5 And so I think that we would be more
6 than happy if a third party, or if the port, or
7 if PROTIDE were to pick up that method of doing
8 it. We just feel like that's a better way to
9 portray the data, and to visualize it and to
10 share it. And so that's why we put it together
11 in that format. So how it happens is unclear who
12 would do -- would we do something like that again
13 in another port or not, we're not sure.

14 MEMBER MAUNE: Dave Maune here. Are
15 you saying you support or do not support the
16 future enhancements and nationwide build-out?

17 CAPT BRENNAN: No, I absolutely do.
18 I'm just saying depending on what exactly we're
19 talking about when we talk about those
20 enhancements, because I think that term, we'd be
21 adding enhancements to that. I wanted to at
22 least say what I was talking about when I was

1 talking about enhancements in my precision
2 navigation briefing that I gave yesterday.

3 So maybe we're talking about two
4 different things. Because I know I had used that
5 term and I'm not sure if that's what got picked
6 up on and what we were talking about as far as
7 that term "enhancements." So that's the context
8 in which I was making that statement.

9 CHAIR PERKINS: So do we want to add
10 for clarity the future enhancements presented by
11 Captain Brennan? Are you comfortable with that,
12 sir?

13 MEMBER FIELDS: Why can't we just say
14 presented? Because we had a lot presentations,
15 and that's what these recommendations are based
16 on, is the presentations that we were given.

17 MEMBER BARBOR: Again, those would be
18 for L.A.-Long Beach. So, fully support the
19 future enhancements as presented. Of this
20 system, I guess that's fine. And Dave had good
21 words there in terms of nationwide build-out.
22 Yes, so presented of this system, and the nation-

1 wide build-out.

2 MEMBER KELLY: I think it's also
3 important we maintain that this is a different
4 system. This is a precision navigation system.
5 It's not an enhancement of the existing PORTS, or
6 PORTS 2.0. Because hopefully we'll be able to
7 re-brand this to be able to possibly, hopefully
8 attract funding, possibly in relation to other
9 things that are happening with WRDA and the
10 harbor maintenance tax. There's a few possible
11 areas that, if we can position this right, we
12 have a shot at maybe selling it as a new product.

13 MEMBER BARBOR: Well, and the top
14 thing said, it was across-the-board sorts of
15 people, but we're advising OCS or NOS.

16 (Off the record comment.)

17 MEMBER BARBOR: Okay, NOS then.

18 CHAIR PERKINS: Tiffany, in that next
19 sentence change that "on behalf of the HSRP
20 members, we" change the "I" to a "we." And it's
21 two recommendations, not three in this letter.
22 Then you can strike the "and submit prior

1 recommendations," because we're not resubmitting
2 any prior recommendations.

3 MEMBER MILLER: I can't remember, did
4 we have in there the discussion of the fact that
5 that MOUs were underway and so forth? That's in
6 the beginning. Okay, I couldn't remember.

7 CHAIR PERKINS: The paragraph that
8 starts with "As you know," I think we can strike
9 that whole paragraph because we address the new
10 working groups earlier in the letter. If you'll
11 scroll back up to the top.

12 MEMBER MILLER: And would welcome your
13 attendance this fall in Washington, D.C. Can we
14 give her a date? September?

15 CHAIR PERKINS: Well, if we're going to
16 go to Commerce do we want to make that statement?
17 I guess we can always invite her to attend.

18 RADM GLANG: You could just be
19 somewhat generic and say "and look forward to
20 meeting with you." So either way you're looking
21 forward to meeting with her.

22 CHAIR PERKINS: So, after the "and

1 meetings," "and look forward to meeting with
2 you." Soon.

3 RADM GLANG: Well, you may want to put
4 in during our September -- what are the dates?
5 Seventeen through nineteen? Meeting in
6 Washington, D.C. Sixteenth through eighteenth.

7 CHAIR PERKINS: Well, we have the
8 luxury of time. Let's try to resolve the wording
9 of the "consider joining."

10 MEMBER BARBOR: I'll take a stab. So
11 the HSRP requested Representative Lowenthal --
12 no, didn't request. The HSRP informed
13 Representative Lowenthal of the Coastal Community
14 Caucus. Or the formation, recent formation.
15 Okay. "We received," and then that stands.

16 CHAIR PERKINS: No, I think we can
17 simply say we received communication on April 10.
18 Actually, Tiffany, it's taking the words out in
19 front of that. I think we can get rid of the
20 "from Representative Lowenthal's staff on April
21 10." Perfect.

22 So Bill, what were we going to say

1 after this? My short-term memory is failing me.
2 We urge the timely completion of the MOA? So I
3 think after the word "place," Tiffany, if we can
4 add a new sentence that says, "The HSRP urges the
5 timely completion of the MOA."

6 MEMBER MAUNE: On FEMA, was there
7 actual progress or lack of progress? There was
8 some progress? Okay.

9 CHAIR PERKINS: Continued efforts
10 towards completion of the MOA?

11 MEMBER MILLER: And urge continued.

12 MEMBER KUDRNA: I'm not sure we're
13 pleased if it's not done. Maybe we should say we
14 understand that progress has been made.

15 CHAIR PERKINS: We noted.

16 MEMBER KUDRNA: Yes.

17 MEMBER MILLER: What about at the end
18 of that say -- after "FEMA" say something like
19 and urge that NOAA continue to pursue cooperative
20 agreements with -- I was going to say cooperative
21 agreements with other agencies.

22 (Simultaneous speaking.)

1 MEMBER MAUNE: Should we just
2 generalize as agreements or formal agreements?

3 (Simultaneous speaking.)

4 MEMBER MILLER: Or collaboration.

5 MEMBER MAUNE: If we call it a
6 cooperative agreement with USACE, is that wrong
7 on the top row?

8 (Off the record comments.)

9 CHAIR PERKINS: Okay, so we can delete
10 that comment.

11 MEMBER MILLER: I have a question.
12 With a letter to the Administrator, I mean we've
13 got acronyms all over the place here. And we
14 cleaned up the Southern California whatever it
15 was. But do we need to spell out acronyms the
16 first time you use it? I used to be an editor,
17 excuse me.

18 CHAIR PERKINS: My opinion is that
19 USACE and MOA are so commonly used that we don't
20 need to burn the word space to define them.
21 SCCOOS RA, though, I think it was good to define.
22 I bet she knows it, but that's okay. This is the

1 best point of conclusion that we've had regarding
2 a recommendation letter since I've had the
3 opportunity to serve on the panel.

4 VICE CHAR HANSON: All your
5 leadership. Congratulations.

6 CHAIR PERKINS: I wasn't fishing for
7 the compliment. This feels really good and to be
8 at this point in the meeting. We have time now
9 where we can spend a little more time on the
10 planning of what we hope to accomplish in the
11 September meeting. Thank you for the reminder.
12 And we could maybe dig in a little deeper to what
13 we would like to share with IOOS on April 30,
14 when we go attend the IOOS FACA and convey to
15 them.

16 MEMBER BARBOR: And I mentioned it
17 yesterday or whenever it came up. This is Ken
18 Barbor. The one thing that many of the regional
19 associations do is outreach, very well. And they
20 have pointers to NOS data and NOS products.

21 And so to the extent that we can use
22 their outreach mechanisms to get support for

1 those, I think that's well worth the effort. And
2 as I kind of had the discussion at our lunch
3 table, issues of providing guidance and not just
4 models in certain cases would be beneficial, what
5 we could provide to them, or what NOS could
6 provide to them.

7 I guess that's the panel's purview to
8 say we're going to do that. But I think that's
9 what we could walk away from is solicit their
10 comments on NOS's data and models, information
11 and model, and see if those are actionable things
12 that we can take on, or make recommendations.

13 MEMBER SHINGLEDECKER: I just pulled up
14 for -- if you're interested, Paul Bradley sent
15 Scott and I the agenda, this was back in March,
16 for the IOOS meeting. And I commented that it was
17 hard to tell what the real meat of the agenda
18 was.

19 He wrote back to say that for the IOOS
20 agenda will focus next on AC priorities, raise
21 visibility and support for IOOS as a national-
22 level program within NOAA and IOOC, develop a

1 statement on essential need for IOOS to support
2 resilience -- sounds familiar -- facilitate ICOOS
3 Act reauthorization, provide recommendations on
4 quality management indicators for IOOS, provide
5 recommendations to meet post-certification
6 challenges, plan to improve integration of
7 industry into IOOS.

8 Paul then went on to say, "I think it
9 would be beneficial for you and Scott to see how
10 the IOOS Advisory Committee approaches its work
11 and what comes out of their meeting. "You should
12 know that IOOS external players, not the NOAA
13 program, has been providing outreach on how IOOS
14 supports the maritime industry."

15 So if that's a focus of their April
16 meeting it would certainly be helpful for some
17 HSRP members to listen in. So that's the
18 guidance we've been given so far.

19 MEMBER BARBOR: Didn't hear the
20 question, but I don't know how many panel members
21 are unfamiliar with IOOS. If there's some need to
22 at least talk about high-level, what they do and

1 why.

2 MEMBER KUDRNA: Following on Ken's
3 comment, maybe for our meeting in D.C. if you're
4 talking about outreach, to have Zdenka Willis,
5 who administers the program out of Washington,
6 and maybe Josie Quintrell, who runs the IOOS
7 Association, which is the membership of the 11
8 regional associations, and maybe even Sea Grant
9 outreach and their extension, talk to us about
10 how they could take things from HSRP and assist
11 in the outreach aspects. That would be a good
12 dialogue to begin.

13 MR. STONE: I think for the consumer
14 out there it really gets confusing with the IOOS
15 and the NOS. They have trouble knowing who's
16 doing what. Just an observation.

17 MEMBER ARMSTRONG: Could I change the
18 subject briefly on recommendation 1 there? It's
19 not clear why that word "potential" is in there
20 in the subtitle.

21 RADM GLANG: So maybe I could just
22 coach a little bit here. What Scott has the

1 opportunity to do is he's got an hour, I think,
2 on the agenda for the next IOOS meeting in April.
3 And I think Scott is going to need some guidance
4 on what it is he should be talking about, the
5 HSRP panel. Let's assume they know what we are
6 by name and maybe not much more. We'll certainly
7 support Scott in preparing a presentation if
8 that's what you'd like, Scott.

9 CHAIR PERKINS: Yes, please.

10 RADM GLANG: But you'd certainly do
11 with a bit of an outline. And I don't know how
12 you want to proceed. But in general maybe the
13 panel has some input on specifically what is it
14 Scott could be communicating to them.

15 So we have the leading questions where
16 the panel might say, oh, IOOS FACA, we'd be
17 interested in learning more about how you do
18 outreach, or the model piece, or how you're
19 approaching the coastal resilience questions.
20 But is there some other information, perhaps an
21 overview of the programs that the HSRP looks
22 after or something like that? If you were in

1 Scott's shoes, and you had an hour in front of
2 that FACA where would you start?

3 MEMBER SHINGLEDECKER: I might think
4 that there's kind of two sides to it. It's what
5 does the HSRP do, what offices do we work with,
6 and what is the data and information that comes
7 out of these three offices and how that plays
8 into coastal intelligence, which is a key part of
9 what IOOS feeds into as well.

10 And then the second part of it could
11 be what can we learn from you in terms of
12 processes and how you're working with engagement
13 and that side of it. So, half about us, and half
14 asking what we can learn from them. I mean,
15 those of you on the panel who have worked more
16 closely with IOOS, when you've come over to HSRP,
17 and what are the things that we're doing that you
18 think they don't know about?

19 MEMBER KUDRNA: Let me try a little
20 bit, and part of it's a little background. IOOS
21 is not only NOAA. It's interagency, EPA, Corps
22 of Engineers, a whole string of agencies. Well,

1 I'm talking about the federal side of it.

2 And the bottom line is for all
3 practical purposes NOAA is the only one who
4 bellies up to the bar with any money, and they
5 provide grants to the 11 regional associations.
6 And those are the principal operating monies for
7 these agencies, but each of these regional
8 associations has an independent board
9 organization structure. They function as a grant
10 recipient.

11 And they're going through a process
12 called certification. NOAA is requiring that.
13 They have to go through data verification
14 standards because it's unlike other parts of NOAA
15 and the federal government that just takes
16 information and can release it without any
17 liability issues, their boards are potentially
18 subject to litigation if someone hits something
19 out there and uses a piece of data.

20 So those are the kinds of issues that
21 the regional associations deal with. Trying to
22 get a broader, more inclusive participation from

1 the federal government, trying to get data from
2 the other parts of the government. It's been
3 pulling teeth in many areas as to getting data
4 released into their system so they can put it on
5 their portal.

6 So those are the kinds of issues
7 they're dealing with. And they're different in
8 the sense that they're not like the three arms of
9 HSRP, that they're all part of the federal
10 government. These are all independent, outside
11 parties, even though some things are done
12 internally by the NOAA staff with some of the
13 funds. So that's the distinction and those are
14 some of the issues that they're dealing with.

15 CHAIR PERKINS: In January I did a
16 presentation at a conference in Puerto Rico on
17 this FACA, on HSRP. A couple of other people
18 presented on FGDC, NGAC and some others. So, I
19 do have a PowerPoint that I prepared, kind of
20 giving that overview. So I'll get that on the
21 Google Drive. And if you can provide comments,
22 or improvements, or feedback on that. This is a

1 smarter audience, right, than IOOS. Because I
2 was presenting to people that weren't even
3 familiar with what FACAs are.

4 MEMBER KUDRNA: Well, it's chaired by
5 a former NOAA Administrator, so that's to start
6 with. So I would think they're up to speed.

7 MEMBER ARMSTRONG: I noted in the
8 presentation from Julie that many of the sensors
9 and observations they make have potential value
10 in the precision navigation environment. And so
11 I think there's potentially some synergy. And I
12 know that CO-OPS has been sort of working in that
13 direction, but I would point that out for the
14 membership.

15 MR. STONE: We have been working on
16 that. And it's actually one of kind of the
17 issues of how operational they are. I mean, I
18 think precision navigation really requires a
19 truly operational nature. And Julie, who is
20 very, very good and stuff like that, but she's
21 very much up front in saying we don't want to be
22 responsible for that level of operational. So,

1 getting some clarification, or having some
2 discussion on that issue I think would be a very
3 good thing with the wider IOOS community.

4 CHAIR PERKINS: The one-pager that we
5 need to refresh that we prepared a couple of
6 years ago, it just struck me that it might be
7 nice to have that refreshed and ready to go to
8 take to the IOOS meeting. I think that would be
9 beneficial. We have time.

10 While we wait for the one-pager,
11 thoughts on where we go after the September
12 meeting? So, our 2016, you know, first meeting
13 of 2016. Geographic location and what we would
14 hope to obtain from that location in regional
15 stakeholder inputs.

16 VICE CHAR HANSON: When is the last
17 time we were in Houston?

18 CHAIR PERKINS: Gary, how far are you
19 from Houston?

20 MEMBER JEFFRESS: It's a three-hour
21 drive. It's the fifth largest port by tonnage in
22 the nation, and it doesn't have a PORTS system.

1 VICE CHAR HANSON: Houston has so many
2 issues. I mean, if you're going to sell
3 precision navigation, that's the place to do it.

4 CHAIR PERKINS: So we can go watch
5 Texas Chicken live while we're down there?

6 VICE CHAR HANSON: You can talk about
7 the oil spills. You can talk about the
8 collisions. You can talk about coastal issues.

9 MEMBER JEFFRESS: You could go to
10 Galveston. That's a little nicer than Houston.
11 And they have a PORTS system. They have their own
12 pilots. I'm sure Sherry would like to see us.

13 CHAIR PERKINS: Any thoughts other
14 than South Texas? Miami?

15 RADM GLANG: There is a sheet and I
16 don't have it handy right now -- I think Lynne is
17 trying to look for it while she's multitasking --
18 that lists all the places we've been with the
19 dates. So we do have that document, it's just
20 not handy at the moment. I think it's been a few
21 years since we went to Houston. Certainly before
22 my time. Quite awhile, it's been quite awhile.

1 MEMBER MILLER: What about the Great
2 Lakes? When were we last there?

3 MEMBER ARMSTRONG: We were in Duluth.

4 RADM GLANG: 2010, 2011.

5 MEMBER MILLER: Okay, that must have
6 been right before I came onboard, I think. Yes.

7 CHAIR PERKINS: Yes, I participated in
8 Duluth on the phone bridge. I listened in. And
9 that was when my application was still in the
10 hopper.

11 MEMBER MILLER: Okay.

12 MEMBER JEFFRESS: Duluth was 2009.

13 MEMBER MAUNE: Have we been to Norfolk?

14 MEMBER MILLER: Quite recently.

15 MEMBER MAUNE: Okay.

16 MEMBER MILLER: What about Seattle?
17 Have we ever been to Seattle?

18 RADM GLANG: I think the panel has
19 been to Seattle, but quite awhile ago. More
20 recently they were in Portland, Oregon, or just
21 across. Did you find the sheet, Gary? I think
22 Norfolk was 2012. Portland, Oregon was 2010.

1 October 2010.

2 MEMBER MILLER: Another thing I
3 remember from a previous meeting was that there
4 was certainly interest in going up to UNH to kind
5 of kick the tires up there, at one point.

6 MEMBER ARMSTRONG: So we did UNH back
7 in 2003 or '04, one of the first meetings. Then
8 it's been -- then we went to Rhode Island some
9 years ago. But certainly we'd be happy to host a
10 meeting.

11 (Off the record comment.)

12 MEMBER KELLY: Ed Kelly. I've done
13 that with other maritime-related groups where
14 we've used passenger ships that are either being
15 repositioned, or seasonally transitioned, or --
16 I'm sure we could get a discount employee rate.
17 But it actually turns out to be a lot cheaper
18 than paying for a hotel and meals. You can get
19 conference space.

20 MEMBER ARMSTRONG: The problem would
21 be the public perception, the public access.

22 MEMBER MILLER: Public access and

1 perception. It's like going to Vegas or
2 something.

3 RADM GLANG: So the way we've done
4 this in the past, as far as selecting a meeting
5 location is we've asked for input from panel
6 members. Within Coast Survey we'll go to our
7 regional navigation managers and they always
8 provide a great deal of information about issues
9 in their port, that they think are especially
10 reasons why the panel should come visit them.

11 So we kind of look for inputs and
12 reasons. And then we also will provide, we can
13 provide to all the members the latest update of
14 the historical list of where we've met in the
15 past. And then we just kind of do an informal
16 poll by email. On my list I had Houston, we
17 should think about going to Houston. I had Great
18 Lakes. Russell Callender wrote down China, for
19 some reason.

20 MEMBER MILLER: We do have a panel
21 member that's from Texas, though.

22 RADM GLANG: And we have, program-

1 wise, good connections with organizations in
2 Houston that we work with. So it could be a good
3 meeting. So we'll share the information that way
4 and poll folks virtually and see what we come up
5 with.

6 MEMBER FIELDS: I apologize for taking
7 a short break. We're talking about the follow-on
8 meeting after September? Okay.

9 MEMBER KUDRNA: I was going to add a
10 comment. I think if we came to the Great Lakes
11 Cleveland might be a good location. It's
12 centrally located. And we might do something
13 linked to the Great Lakes port directors. Great
14 Lakes have different issues because of the St.
15 Lawrence, and we were talking at lunch about the
16 Asian carp implications to shipping in the Great
17 Lakes and the series of issues going on. So I
18 think for a future one that might be a potential.

19 I agree that going out on a cruise
20 ship would have the wrong optics for a meeting,
21 but meeting in Miami and maybe discussing cruises
22 and visiting a ship for a day might not be an

1 inappropriate thing to do, to open up the issue
2 of the cruise aspects of the issues we deal with.

3 MEMBER JEFFRESS: We actually have been
4 to Miami and did do that. We had lunch. The
5 cruise line hosted us for lunch on the boat. But
6 we actually met in a hotel. It was very nice. We
7 went up on the bridge and checked out all the
8 NOAA charts.

9 CAPT BRENNAN: Would it be possible to
10 make that coincide with next year's Miami Boat
11 Show? Is that possible? It would be a good way
12 to get the recreational boater community in
13 there.

14 MEMBER SHINGLEDECKER: I like that
15 idea, personally. I mean certainly we could try
16 and bring some resources to the table on the
17 recreational side that way.

18 RADM GLANG: Yes, the logistics would
19 be a real challenge. That's a huge event. Hotel
20 rooms are really tight. They're booked in --
21 they're probably already booked.

22 MEMBER SHINGLEDECKER: That's why we

1 stay on the cruise ship. Problem solved.

2 (Laughter.)

3 CHAIR PERKINS: If you feel strongly
4 about one of the locations, you know, be it the
5 Rock and Roll Hall of Fame in Cleveland, or the
6 Miami Boat Show, South Texas, you know, compose
7 your thoughts.

8 Send them out to the panel as a body
9 and then we can, you know. We've got a planning
10 working group that can take that input and work
11 with NOAA staff and the input we get from the
12 regional navigation managers. So I think we've
13 got plenty of choices.

14 MEMBER MAUNE: Are the political
15 conventions in Cleveland next year for the
16 Presidential campaign? I think there's one in
17 Cleveland.

18 MEMBER ARMSTRONG: I don't think we
19 want to be there then.

20 VICE CHAR HANSON: Why not? It's a
21 great place to talk about precision navigation,
22 right?

1 CHAIR PERKINS: So, we're pretty close
2 to our scheduled 3:30 break. So let's see if we
3 can keep the break a little shorter than what
4 we've done.

5 (Whereupon, the above-entitled matter
6 went off the record at 3:26 p.m. and resumed at
7 3:50 p.m.)

8 CHAIR PERKINS: All right, if we could
9 reconvene for our conclusion of the 29th meeting
10 of the Hydrographic Services Review Panel.

11 MEMBER FIELDS: I asked for that one
12 to be put up so that the admiral would know that
13 we are looking forward to the temporary. He
14 missed that part of the discussion. So he's now
15 satisfied that working group purpose-fits what we
16 suggested.

17 CHAIR PERKINS: We're approaching 4
18 o'clock. A couple of us have travel commitments.
19 Is there any pressing business anyone wants to
20 make sure we address, or have reflected in the
21 minutes for the meeting before we do a final
22 wrap-up and conclusion?

1 MEMBER FIELDS: This doesn't
2 necessarily have to be in the minutes, but I
3 wanted to address it before everybody takes off.
4 I was wondering why our meeting went from
5 Tuesday-Wednesday-Thursday to Wednesday-Thursday-
6 Friday. I don't have a problem with traveling on
7 a Saturday, but if I don't have to that would be
8 my preference. And that's why I ask the question.

9 RADM GLANG: Right. So the answer to
10 your question is quite simply because last Sunday
11 was Easter Sunday.

12 MEMBER FIELDS: But I notice that
13 September is Wednesday-Thursday-Friday.

14 RADM GLANG: So the other factor was
15 looking at people's availability in the Doodle
16 poll, trying to maximize availability.

17 MEMBER FIELDS: All right, thank you.

18 MEMBER MILLER: I think as a general
19 rule if we can schedule Tuesday-Wednesday-
20 Thursday it's better, particularly for those who
21 have jobs and families and things.

22 CHAIR PERKINS: Great. Well, I thank

1 all of you for your service. We have work ahead
2 of us to do so you know your assignments. I want
3 to thank NOAA and NOAA staff for the great
4 support that was provided both in advance and
5 during and throughout the last three days. An
6 outstanding job of logistics and support.

7 Excellent visit to the harbor and to
8 the Marine Exchange. And compliments to Mr.
9 Ferguson for his help in getting the stakeholder
10 panels. I think it's been a very successful
11 meeting. I wish everyone safe travels, and we
12 shall officially adjourn the 29th meeting of the
13 Hydrographic Services Review Panel.

14 MEMBER FIELDS: I would also like to
15 say to whomever did the planning to thank them
16 for the variety in the meals. Because I liked
17 the fact that we could have salads or whatever,
18 as opposed to the more heavier meals that we've
19 had in the past. I appreciate that, however that
20 was done.

21 (Whereupon, the above-entitled matter
22 went off the record at 3:53 p.m.)

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This is to certify that the foregoing transcript

In the matter of: Hydrographic Services Review Panel

Before: US DOC/NOAA

Date: 04-10-15

Place: Long Beach, CA

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.



Court Reporter

NEAL R. GROSS

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